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United States Securities and Exchange Commission Attn. Mr. Paul Dusek Division of Corporate Finance 450 Fifth Street, NW

Washington, D.C. 20549 USA

08.05.2007



SUPPL

SEC Filing /

Exemption purs. to rule 12g-3-2(b) under the Securities Exchange Act of 1934 adidas AG / File No. 82-4278

PROCESSED

Dear Mr. Dusek.

in compliance with the above rule, please find attached



MAY 1 5 2007 THOMSON FINANCIAL

- the First Quarter Report 2007 published on May 8, 2007 (Attachment No. 1)
- the Press Release dated May 8, 2007 (Attachment No. 2)
- the Press Release dated April 12, 2007 (Attachment No. 3)
- the Press Release dated April 5, 2007 (Attachment No. 4)
- Annual Document published on our Group's website according to § 10 section 1 WpPG in April 2007 (Attachment No. 5)
- Publication of Voting Rights Announcement of March 20, 2007 through euro adhoc according to § 26 section 1 WpHG (Attachment No. 6)
- Publication of Voting Rights Announcement of March 26, 2007 through euro adhoc according to § 26 section 1 WpHG (Attachment No. 7)
- Publication of Voting Rights Announcement of May 2, 2007 through euro adhoc according to § 26 section 1 WpHG (Attachment No. 8)
- Publication of Voting Rights Announcement of May 4, 2007 through euro adhoc according to § 26 section 1 WpHG (Attachment No. 9)

Publication of Availability of First Quarter Report of May 8, 2007 through euro adhoc acc. to § 37 v WpHG (Attachment No. 10)

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Bay, Landesbank, München BLZ 70050000 / Kto. 54 719



page 2

Notification concerning transactions by persons performing managerial responsibilities purs. to § 15a WpHG published on our Group's website on April 11 and April 17, 2007 (Attachment No. 11).

If you need further information, please do not hesitate to contact me.

Kind regards,

Attachments

Gabriele Dirian

### GROUP

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### FIRST QUARTER REPORT 2007 · adidas Group ·

Rule 12g3-2(b) File No. 082-04278 · Financial Highlights 02

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Contact	Financial Calendar 2007	Management Boards	<ul> <li>Segmental Information by Region</li> </ul>	<ul> <li>Segmental Information by Brand</li> </ul>	Segmental Information	Notes	Income and Expense	Consolidated Statement of Recognized	<ul> <li>Consolidated Statement of Cash Flows</li> </ul>	<ul> <li>Consolidated Income Statement</li> </ul>	<ul> <li>Consolidated Balance Sheet</li> </ul>	Consolidated Financial Statements	<ul> <li>Subsequent Events and Outlook</li> </ul>	<ul> <li>TaylorMade-adidas Golf</li> </ul>	Reebok	adidas	» Balance Sheet and Cash Flow	» Income Statement	» Economic and Sector Development	Group Business Performance	Group Management Report	Our Share	Interview with the CEO	First Quarter 2007	Operational and Sporting Highlights	Financial Highlights	Contents

adidas Group Segmentat Information © in millions

1st Quarter 2007	1st Quarter 2006	Change
1,619	1.776	2.4%
859	828	3.8%
47.2%	46.6%	0.6pp
270	279	(3.5%
14.8%	15.7%	(0.9pr
15,512	12.928	20.0%
524	454	15.3%
193	162	18.9%
36.8%	35.7%	1.1pp
•	17	67.6%
1.1%	3.7%	(2.7pp
6,383	7,992	[20.1%
180	201	[10.5%
79	9.8	[8.3%
	42.9%	1.0pp
	2	(128.6%)
(%7.0)	1.2%	[1.6pp
1 402		2
	adidas  Net sales  Net sales  1,919  Resamenyin  1,919  659  Gross margin  1,819  670  Greating margin  1,819  170  Greating margin  1,819  170  170  170  171  171  173  173  173	1st Quarter 1st Quarter 2005 Change 2007 2006 2009 2009 2009 2009 2009 2009 2009

#### Q1 Net Sales € in millions

# Q1 Net Income Attributable to Shareholders € in millions

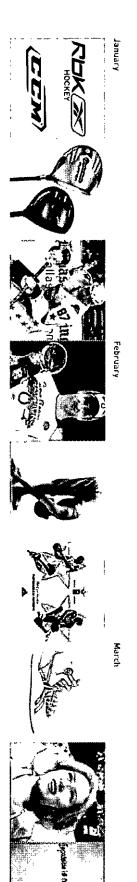
#### Financial Highlights (IFRS)

	1st Quarter	1st Quarter	
***************************************	2007	200611	Change
Operating Hightights (C in millions)			
Net sales	2,538	2,459	3.2%
Operating profit	229	248	[7.6%]
Net income attribulable to shareholders	128	144	[10.9%]
Key Ratios (%)		•	
Gross margin	46.8%	45.0%	1.8pp
Operating expenses as a percentage of net sales	38.7%	35.6%	3.1pp
Operating margin	9.0%	10.1%	[1 1pp]
Effective tax rate	32.4%	31.8%	0.5pp
Net income attributable to shareholders as a percentage of net sales	5.0%	5.8%	(0.8pp)
Operating working capital as a percentage of net sales?	25.5%	25.4%	0.1pp
Equity ratio	34.0%	29.9%	4. i pp
Financial (everage	86.0%	106.4%	(20.5pp)
Balance Sheet and Cash Flow Data (6 in millions)			
Total assets	B,627	9.275	[7.0%]
Inventories	1,536	1.586	[3.2%]
Receivables and other current assets	2,316	2,488	[7.4%]
Working capital	2,078	2,090	[0.6%]
Net borrowings	2,519	2,952	[14.6%]
Shareholders' equity	2,931	2,774	5.7%
Capital expenditure	35	45	[22.1%]
Net cash used in operating activities	245	111	120.1%
Per Share of Common Stock (C)			
Basic earnings	0.63	0.71	[80.11]
Diluted earnings	0.60	0.67	[11.0%]
Operating cash flow	(1.20)	(0.55)	[119.8%]
Share price at end of period	40.93	40.80	0.3%
Other (at end of period)	***************************************	***************************************	
	27,480	24,558	11.9%
Number of shares outstanding	203,567,060	203,268,220	0.1%
Average number of chares	203 543 033	203.260.848	0

Rounding differences may arise in percentages and totals.
Il Including Reebok business segment from February 1, 2006 onwards. Including Greg Norman apparet business from February 1, 2006 to November 30, 2006.
21 Twelve-month trailing average.

## Rule 12g3-2(b) File No. 082-04278

# First Quarter 2007 Operational and Sporting Highlights



Reebok-CCM Hockey effective January 23, 2007. The new Rbk Hockey and CCM Hockey. name reflects our focus on two separate and distinct brands: The name of The Hockey Company officially changes to

reporting directly to Erich Stamminger, President and CEO of the in charge of all adidas operations in the North American market, Patrik Nilsson is appointed President of adidas North America,

popular new driver models. driver and the r7\* SuperQuad. They are the PGA Tour's most TaylorMade-adidas Golf launches two new drivers, the Burner $^{f a}$ 

introduced during the 2007 NHL All-Star Celebration in Dallas, uniform system called "Rbk EDGE Uniform System" which is The NHL and Reebok partner to create a technologically-advanced

#### February

of the China Golf Association and the Chinese National Team for agreement under which the latter becomes the official partner China Golf Association and TaylorMade-adidas Golf sign an the next three years.

in Miami, Florida, USA. Indianapolis Colts quarterback and game his team to a win over the Chicago Bears. the sidelines and the post-game celebration at the Super Bowl As the official outfitter of the NFL, Reebok dominates the field, MVP Peyton Manning, one of Reebok's key NFL endorsers, leads

adidas by Stella McCartney launches its fifth season with the spring/summer 2007 collection introducing Gym Yoga as a new

any other sports company with Tracy McGrady, Kevin Garnett, Las Vegas, Nevada, USA. As a Group, we have more starters than adidas is the official outfitter of the 56th NBA All-Star Game in for brand Reebok, Reebok athlete Gerald Green wins the popular Tim Duncan and Gilbert Arenas for brand adidas and Yao Ming

athletic shoe. With the launch of the "25th Anniversary Freestyle Series" at an event in New York City, USA, Reebok commemorates the iconic

with modern feminine detailing and bold, unexpected twists. collection combines classic, 80's-inspired athletic silhouettes Rbk signature collection in Los Angeles, California, USA. This Scarlett Johansson unveils Reebok's new Scarlett "Hearts"

the quarter, the Group also acquires distribution rights in Turkey of Reebok products in Greece from January 1, 2008. Earlier in in Greece, making adidas Hellas S.A. the exclusive distributor effective April 1, 2007. adidas Group buys the distribution rights for the Reebok brand

most inspiring athletes. for 2007 "Impossible Is Nothing", featuring some of the world's adidas launches the new global fully-integrated brand campaign

# Interview with the CEO



gathers pace. adidas and TaylorMade-adidas Golf have delivered solid top-line strong product launches and exciting brand-building initiatives results in the first quarter as both segments continue to lead the industry with is beginning to show tangible benefits, while the revitalization of the brand The adidas Group has gotten off to a strong start in 2007. Reebok integration

outlook for the remainder of the year. reviews the first quarter, and discusses the Group's strategic and financial In the following interview, Herbert Hainer, adidas Group Chairman and CEO,

Herbert, sales were up more than anticipated especially in Europe and North America.
What were the key highlights in the quarter?

categories such as basketball and classics. Although we expect the market environment to stay challenging remainder of 2007. Brand adidas had a great first quarter 2007 with currency-neutral growth of 7%, and we move through the year. market. Strong brand messaging and a healthy pipeline of new products will pace our success in the US as in the short term, I remain extremely optimistic about the prospects for all our brands in this important basketball, compensated for the current weakness throughout the industry in traditionally strong footwear considerable progress during the quarter. Strong growth in our apparel business, particularly in training and by emerging markets such as Russia and Turkey. In North America, our new management team also made that's despite negative effects from our new, more restrictive distribution strategy in the UK and no major Our underlying sales development was strong in the quarter, which puts us on a solid footing for the football events such as last year's FIFA World Cup™. Regionally, growth in Europe continues to be fueled

grow at strong double-digit rates in both footwear and apparel. being the most popular new driver models on the PGA Tour since introduction. And adidas Golf continues to in the metalwoods category. Our new drivers, the r7 $^{\circ}$  SuperQuad and the Burner $^{\circ}$ , are off to a winning start, At TaylorMade-adidas Golf, like-for-like sales grew 5% in currency-neutral terms despite fierce competition

Reebok sales and backlogs tell two very different stories at the moment. What should we expect for this segment for the rest of the year?

changed. fully confident that the brand's turnaround is in full swing. Therefore, our full year outlook for Reebok hasn't At this point, I should mention though that these figures are strongly weighted towards the second half of currency-neutral. This is something we are really proud of and excited about. The growth is being driven by tives won't hit the market until the second half of this year. Order backlogs at Reebok have increased 3% the fourth quarter 2006. This decline didn't surprise us, because our new post-acquisition product initiathe prior year, like-for-like revenues declined 5% but outperformed the backlogs we reported at the end of Although reported first quarter sales were much higher due to an extra month of Reebok business versus Asia, where orders are up more than 50%, but we are also positive in North America and stable in Europe. the year. In the near term, we still have lots of hills to climb and challenges to overcome before we can be

What progress have you made on the Reebok integration this quarter? How close are you to delivering on your synergy targets for this year?

headquarters to Amsterdam. We have also made advances on supply chain planning, which is an integral component of the entire adidas Group. In March, we began building a new warehouse in the UK near rest of the year. we have already generated net positives. These will become even more apparent as we progress through the term synergy goals. And for 2007, I am absolutely convinced we will meet our synergy targets. This means new facilities in Spartanburg, South Carolina. These important steps will all contribute to our mediumannounced our decision to consolidate our adidas and Reebok brand distribution centers for the US into Manchester to centralize distribution for both adidas and Reebok in this critical market. In early April, we The Reebok integration is on target and delivering. We announced our plans to relocate Reebok's European

Why, despite all this good news, did earnings decline 11% in the first quarter of 2007?

also reduced by higher net financial expenses compared to the prior year. inclusion of this month had a negative one-time impact on the quarterly result. And finally, net income was lower gross margins and higher than average operating expenses as a percentage of sales. Therefore the extra month of Reebok business. The month of January is traditionally a clearance month, characterized by at adidas and TaylorMade-adidas Golf. However, the major negative impact came from the inclusion of an track. Heavy product launch timetables in the quarter impacted the Group's operating expenses particularly As you'll remember, we told you in March to expect phasing in our 2007 earnings. So we are very much on

Turning to Asia, the first quarter of 2007 saw growth rates slow compared to the prior year. Is there any change to your growth prospects for the region?

our sales momentum in this region will accelerate ahead of a big 2008. We have a terrific position in Asia, strong growth in all major markets with the exception of Japan. As we move through the year, I am confident our presence is growing and there are major events coming up over the next 24 months such as the Beijing Not at all. For the twelfth consecutive quarter, sales in the region increased at double-digit rates driven by excited about year and are now operating under our own subsidiary. We have big ambitions for the region and plenty to be start in Asia for Reebok, where we took over full control of the business in China at the beginning of this Olympics, the Women's Football World Cup and the World Athletics Championships. We are off to a solid

Given the absence of the World Cup, can you provide a sense of what to expect from the adidas brand in the coming quarter?

brand this year. Clearly, the comparables for the second quarter are tough when you consider the at-once and replenishment business during the period last year. Our backlog growth also reflects this situation, driven by gross margin improvements and more significant operating leverage compared to the prior year. with more weighting towards the second half. Nevertheless, I expect overproportionate profitability growth, Looking at the positive backlogs at the end of March, we are on track to deliver on our targets for the adidas This will be the key driver of the double-digit earnings growth we plan for the second quarter.

Looking out to the remainder of 2007, are you confident in delivering on your guidance?

neutral revenues for the Group will increase at mid-single-digit rates. Our gross margin will clearly improve earnings growth in every quarter for the remainder of the year. Tight balance sheet management and free We are on track and ready to drive strong top- and bottom-line growth for the rest of the year. Currencybringing us closer to our medium-term leverage target of 50%. cash flow generation will continue to be a focal point. And we will make further progress on debt reduction, operating margin of around 9%. Net income growth will approach 15% and you can expect double-digit to a range between 45 and 47% and, despite investment in our organization and brands, we will deliver an

Herbert, thank you for this interview.

#### Our Share

positively in the first quarter of 2007. The adidas AG share outperformed the market and increased 8% over the Despite a strong downturn at the end of February and the beginning of March, European stock markets developed

#### Share Price Performance Improves Strongly Towards End of First Quarter

at € 40.93, representing an improvement of of our Group's 2006 full year results on Marc Goods Index, which comprises the Group's main competitors highest increase of the Group's share price in five quarters. compared to the year-end 2006 level of € 37.73. This is the Mergers and acquisitions speculation in our of the American real estate market. However as a result of financial problems among Ame as our share declined strongly towards the and acquisition activity. Speculation regardi nomic data, strong corporate news flow and ment of the DAX-30, which was supported by each advanced 5% over the same period. The DAX-30 and the MSCI World Textiles, Apparel & Luxury as voting rights notifications led to considera medium-term targets strengthened inves financial guidance for 2007 and the confirmation turning point for our share price development this sector was seen as an indication for a pot mortgage companies. The collapse of severa share in January and February. Global stock i the North American sporting goods marke analysts and investors remained cautious follo increases in March. As a result, our share clo 2006. Our share was not able to match the p tion of the Group's net income guidance for 20 The adidas AG share began the year tradi

#### ADRs Advance Strongly

continued to increase in the first quarter, reflecting the ongoing compared to the end of December. This development was in year level of 3.9 million on March 31, 2006. The Level 1 ADR when 11.3 million ADRs were outstanding, as well as the prior strong interest in our Group among North American invesclosed the quarter at US\$ 27.25, reflecting an increase of 8% This figure is higher compared to both December 31, 2006, tors. At March 31, 2007, 11.4 million ADRs were outstanding The number of Level 1 ADRs (American Depositary Receipts) line with the performance of our common stock.

The adidas AG Share

ng sideways, as		
owing the reduc-	Number of shares outstanding	***************************************
007 in November	first quarter average	203,563,033
ositive develop-	at March 31	203,567,06011
solid macroeco-	Type of share	No-par-value share
id vivid mergers	Free float	100%
ing the state of	Initial Public Offering	November 17, 1995
t burdened our	Share Split	June 6, 2006 (in a ratio of 1:4)
markets as well	Stock exchange	All German stock exchanges
end of February	Stock registration number (ISIN)	DE0005003404
erican subprime	Stock symbol	ADS, ADSG.DE
al institutions in	Important indices	DAX-30
tential downturn		MSCI World Textiles,
, the publication		Apparel & Luxury Goods
ch 7 marked the		Prime Consumer
t. Management's		Dow lones STOXX
on of the Group's		Dow Jones FIIRO STOXX
stor sentiment.		Dow Jones Sustainability
industry as well		ETSE4Good Europe
able share price	***************************************	Ethihal Excellance
osed the quarter	***************************************	
f more than 8%	1) All shares carry full dividend rights.	
777 71: 11:		

# Historical Performance of the adidas AG Share and Important Indices at March 31, 2007 in %

16.1	117	70	22	:
				Apparel & Luxury
•				
214	28	5 16 79 28	16	DAX-30 5
371	98	0 73	0	adidas AG 8
				マンタング・プログログ こうしゅう ちょうしょう こうさい アン・ウェー・ウェー・ウェー・ファー・ファー・ファー・ファー・ファー・ファー・ファー・ファー・ファー・ファ
PO	years years IPO		year	date year
Since	S	မ	_	Year-to-

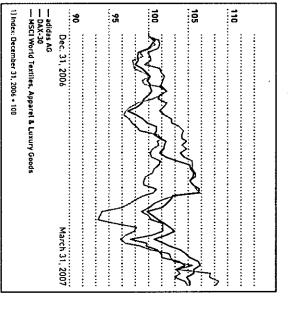
#### Higher Dividend Proposed

€ 85 million (2005: € 66 million) represents a payout ratio of at the Annual General Meeting on May 10, 2007 (2005: € 0.325). mend paying a dividend of © 0.42 for 2006 to our shareholders the dividend will be paid on May 11, 2007. The total payout of business performance. Subject to the meeting's approval, 18% [2005: 17%]. This proposal highlights our confidence in the Group's future The adidas AG Executive and Supervisory Boards will recom-

### Changes in Shareholder Base

of Mr. Michael Ashley in adidas AG exceeded the threshold of of AMVESCAP PLC in adidas AG exceeded the threshold of received notification that on March 16, 2007 the voting rights 5% and amounted to 5.087% on this date. Furthermore, we We were notified that on March 13, 2007 the voting interest Securities Trading Act (Wertpapierhandelsgesetz - WpHG). notifications according to article 26, section 1 of the German In the first quarter of 2007, the Group received two voting rights 3% and amounted to 3.14% on this date.

### Share Price Development in 2007"



# Investor Relations Activities Stepped Up

website www.adidas-Group.com/directors\_dealings. In in close relationship with these persons are reported on our tive or Supervisory Boards, by key executives or by any person DE0005003404) or related financial instruments, as defined Purchase or sale transactions of adidas AG shares (ISIN Directors' Dealings Reported on Corporate Website

by article 15a WpHG, conducted by members of our Execu-

first quarter, adidas AG received no such notifications.

www.adidas-Group.com/rss. also introduced an RSS feed providing subscribers with the addition to various updates on our corporate site, we have freely accessible via www.adidas-Group.com/investors. In topics. The next chat will be held on May 8, 2007. It will be announcement on March 7, Natalie Knight, Vice President ever online chat. On the evening of our full year results shareholders. For private shareholders, we hosted our first In the first quarter, we further enhanced our service to time. For more information and to subscribe, please see latest news and investor events of the adidas Group in real Investor Relations, answered questions on a wide range of

## Group Business Performance

of 2007 from € 2,459 billion in 2006. The Group's grass of 2007 versus € 0.71 in the prior year. per share also decreased 11% to € 0.63 in the first quarte slightly higher tax rate. As a consequence, basic earnings ing profit, increased net financial expenses as well as a € 128 million in the first quarter of 2007 from € 144 milnet income attributable to shareholders decreased 11% to quarter of 2007 versus € 248 million in 2006. The Group's operating profit decreased 8% to € 229 million in the first compensated gross margin improvements. The Group's timing of this year's operating expenses which more than of 2007 from 10.1% in 2006, negatively impacted by the decreased 1.1 percentage points to 9.0% in the first quarter € 1.107 billion in 2006. The Group's operating margin reach € 1.188 billion in the first quarter of 2007 versus Consequently, the Group's grass profit increased 7% to (2006: 45.0%) driven by improvements in all segments. margin increased 1.8 percentage points to 46.8% in 2007 adidas Group grew 3% to € 2.538 billion in the first quarter versus the prior year. In euro terms, revenues of the inclusion of an additional month in the Reebok segment 9%, driven by strong development of brand adidas and the Currency-neutral sales for the adidas Group increased financial performance in line with our initial estimates In the first quarter of 2007, the adidas Group delivered lion in 2006 as a result of a decline of the Group's operat-

# Economic and Sector Development

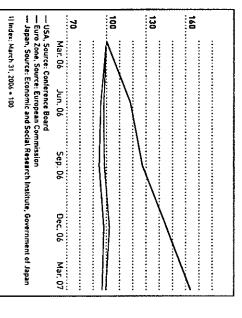
### World Economy Continues to Grow

The world economy continued to expand in the first quarter of 2007, albeit at a slower pace compared to the prior year. In Europe, economic growth remained broad-based. Private consumption, investment activity and foreign trade all contributed to healthy growth rates across the region. In the USA, economic data indicates that the pace of economic growth has slowed further, continuing the trend of the second half of 2006. Corporate investment and residential construction activity decreased, while private consumption remained strong due to continued income growth. In Asia, economic expansion remained healthy, despite a slowdown in Japan. China and the region's other emerging markets developed robustly on the back of strong export and investment activity. The economies in Latin America continued to prosper.

# Regional Industry Growth Rates Diverge

a mixed regional development. In Europe, the emerging as the UK and to a lesser degree France. Average selling of positive effects related to the 2006 FIFA World Cup™ and a During the first quarter, the sporting goods industry had Average selling prices remained stable industry sales grew solidly in line with the overall economy of the region with the exception of Japan. In Latin America Average selling prices increased slightly in most countries other emerging markets partly offset by weakness in Japan. market continued to see an upswing driven by China and selling prices increased moderately year-over-year. The Asian sporting goods retailers continued to perform well. Average declined particularly in the athletic specialty channel, while retail environment continued to be very competitive. Sales prices in Europe declined modestly. In North America, the continuously difficult retail landscape in major markets such mature markets of Western Europe due to the non-recurrence development was partly offset by weaker sales in the more markets continued to be the main growth driver. This positive

# Quarterly Consumer Confidence Development by Region "



## Exchange Rate Development<sup>11</sup> € 1 equals

2006     2006     2006     2007       1.2713     1.2660     1.3170     1.3318     1.       0.6921     0.6777     0.6715     0.6798     0.       1.45.75     149.34     156.93     157.32     11	
31     2006     2006     2006     2007     2007       1     1.2713     1.2660     1.3170     1.3318     1.3110       1     0.48721     0.4777     0.6715     0.6798     0.4705	
<sup>31</sup> 2006 2006 2006 2007 <b>2007</b> <sup>31</sup> 1.2713 1.2660 1.3170 1.3318 <b>1.3110</b>	GBP 0,6863 0
<sup>21</sup> 2006 2006 2006 2007 <b>2007</b> <sup>21</sup>	1,2029
	200621
Average	Average

#### Income Statement

average clearance activities at the beginning of the year. In consolidated. As a result, Reebok sales increased strongly in Group as of February 1, 2006, Reebok's 2006 first quarter on November 21, 2006. wholesale business to MacGregor Golf Company, completed impacted by the disposal of the Greg Norman Collection (GNC) addition, segmental results of TaylorMade•adidas Golf were were negatively impacted due to the traditionally higher than the first quarter of 2007, while gross and operating margins period, whereas in 2007 three months of Reebok's results are results contained only two months of the three-month segments. As the business of Reebok International Ltd. In the first quarter of 2007, several consolidation changes influenced the reported results for the Group and the Consolidation Changes Impact Operating Results (USA) and its subsidiaries was consolidated within the adidas

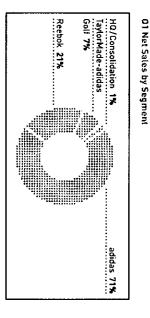
# Major Impacts on Q1 Operational Performance

in particular for adidas due to the higher volume of products adidas segment as a result of increased revenues related to bution rights, effective January 1, 2007. Revenue synergies Reebok's operating margin by  $\mathfrak E$  3 million in the first quarter operating margins in the first quarter of 2006, impacted only tion charges, which negatively affected Reebok's gross and © 17.5 million in the full year 2007. Purchase price allocagies of around € 100 million and net cost synergies of around with our expectations for the Group to realize revenue synerthe Group's operating expenses. This development is in line Group's gross margin was largely compensated by integrasourced compared to Reebok. This positive impact on the had a positive impact on the cost of sales of both segments, combination of the sourcing activities of adidas and Reebok to the adidas brand in 2006. Cost synergies resulting from the the NBA license business, which was transferred from Reebok also had a positive impact on the sales development in the Russia and China, for which Reebok had purchased the distriincremental sales increases in several countries, in particular were mainly related to the Reebok segment due to strong and cost synergies resulting from the integration of the Reebok business into the adidas Group. Revenue synergies ments was positively impacted by the realization of revenue The operational performance of the adidas and Reebok segtion costs at adidas and Reebok which negatively impacted

Group's minority interests decreased due to the purchase of cial income due to a strong decline in the Group's cash posi-Net financial expenses were higher as a result of lower finanthe adidas subsidiary in Korea, effective September 1, 2006. tion versus the beginning of the first quarter of 2006. The Major Impacts on Non-Operational Performance in Q1 the remaining 49% of shares from the joint venture partner of

#### Q1 Net Sales € in millions

), 2004.	Figure reflects continuing operations as a result of the divestiture of the Salomon business segment in 2005.     Including Reside business segment from February 1, 2006 onwards.     Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.
2,538	2007
2,459	2006 7 (
1,674	20051
1,505	2004"
1,669	2003



# Q1 Currency-Neutral Net Sales Growth by Segment and Region 11 in %

oth period.	I the three-mo	two months of	only included t	Nersus the prior year.     Reebok first quarter 2006 results only included two months of the three-month period.     Including free Norman agoare! business from February 1, 2006 to November 20, 2006.
9	36	13	0	Total 10 0 13 36 9
Ξ	ហ	9	Ξ	TaylorMade-adidas Golf <sup>31</sup> 5 (11) 9 5 (4)
22	71	40	ហ	Reebok <sup>2)</sup> 37
7	32	=		adidas 6 1 11 32 <b>7</b>
Total	Latin Asia America	Asia	North America	Europe

01 Net Sales Growth in E by Segment and Region "in %

North La Europe America Asia Amer  15 3 [8] 4 16 35 [4] 30 17 Adde-adddas Gol(1) 6 [18] 0 18 (8) 6					Tanadania de la constanta de l
America (8) (4)	r_5	25	<b>.</b>	<u>@</u>	Total 8
North America [8]	3	(5)	0	(18)	TaylorMade-adidas Golf <sup>31</sup> 6
North America (8)	3.5	ន្ទ	30	[4]	Reebok <sup>21</sup> 35
North America		21	7	<u>6</u>	adidas 3
	Tota	Latin America	Asia	North America	Europe

1) Versus the prior year. 2) Reabok trist quarter 2005 results only included two months of the three-month period. 3) Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.

adidas Group Currency-Neutral Sales Grow 9% in Q1
During the first quarter of 2007, Group sales increased 9% on a currency-neutral basis, mainly driven by sales growth in the adidas segment and the inclusion of an additional month in the Reebok segment versus the prior year. Sales at TaylorMade-adidas Golf, however, declined. On a regional basis, currency-neutral sales grew in all regions except North America, where sales were stable. Currency movements negatively impacted Group sales in euro terms. Group revenues grew 3% in euro terms to € 2.538 billion in the first quarter of 2007 from € 2.459 billion in 2006. On a like-for-like basis, including Reebok's revenues for the full three-month periods and excluding the effect from the disposal of the GNC wholesale business, sales increased 4% on a currency-neutral basis.

dation segment, which reflect revenues not attributable to ness to MacGregor Golf Company. On a like-for-like basis, € 180 million in 2007 from € 201 million in 2006. HQ/Consolithe adidas, Reebok or TaylorMade-adidas Golf segments sales increased 5%. Sales recorded in the HQ/Consoliare consolidated versus only February and March in the prior sales growth in the first quarter of 2007. Currency-neutral adidas and Reebok Segments Orive Top-Line Growth in Q1 in the prior year. dation sales decreased 41% to € 17 million from € 28 million to reach € 524 million versus € 454 million in the prior year. from € 1.776 billion in 2006. Sales at Reebok increased 15% increased 2% to € 1.819 billion in the first quarter of 2007 sales at all brands in euro terms. adidas sales in euro terms agreement. Currency translation effects negatively impacted due to the expiration of the footwear sourcing cooperation of our cooperation agreement with Amer Sports Corporaand primarily comprise sales of Salomon products as part tively impacted by the disposal of the GNC wholesale busiadidas Golf, currency-neutral revenues decreased 4%, negadeclined by 5% in the first quarter of 2007. At TaylorMadeyear. On a like-for-like basis, however, currency-neutral sales in the first quarter of 2007 three months of Reebok's revenues TaylorMade-adidas Golf sales in euro terms declined 10% to tion, decreased by 37% on a currency-neutral basis mainly Currency-neutral sales in the Reebok segment grew 22% as adidas revenues increased 7% during the first three months. The adidas segment set the pace for the Group's organic

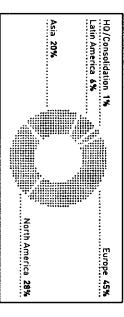
# Sales Increase Strongly in Nearly All Regions

grew 6% to € 501 million in 2007 from € 474 million in 2006 Sales in Latin America grew 25% to € 157 million in 2007 € 759 million in the prior year. In euro terms, revenues in Asia all regions. Sales in Europe increased 8% in euro terms to  $\mathfrak E$  1.149 billion in 2007 from  $\mathfrak E$  1.067 billion in 2006. Sales in neutral sales increased 36% in the first quarter. Currency adidas Group in Asia increased 13% on a currency-neutral prior year. First quarter adidas Group sales in Europe grew adidas Group sales grew strongly in all regions except North from € 126 million in the prior year. North America decreased 8% to C 698 million in 2007 from translation effects negatively impacted reported sales in basis in the first quarter of 2007. In Latin America, currencysales were stable on a currency-neutral basis. Sales for the first quarter of 2007 versus only February and March in the the consolidation of three months of Reebok's revenues in the strong operational developments at brand adidas as well as America where sales were stable. This growth was driven by 10% on a currency-neutral basis. In North America, Group

# Strong Growth in Footwear and Apparel

€ 1.000 billion in the first quarter of 2007 from € 926 million grew 3% to € 1.278 billion in the first quarter of 2007 from Currency translation effects negatively impacted sales in declines at brand adidas and at TaylorMade-adidas Golf which in all three brand segments. First quarter hardware sales months of 2007. Both footwear and apparel sales increased Currency-neutral apparel sales grew 14% in the first three of 2007, currency-neutral footwear sales increased 9%. in the prior year. Hardware sales in euro terms decreased € 1.240 billion in 2006. Apparel sales in euros grew 8% all categories in euro terms. In euro terms, footwear sales more than compensated increases at Reebok-CCM Hockey. decreased 5% on a currency-neutral basis, as a result of hardware category, however, decreased. In the first quarter in the Reebok segment versus the prior year. Sales in the brand adidas as well as the inclusion of an additional month ries, mainly driven by strong operational developments at Sales increased strongly in the footwear and apparel catego-11% to € 261 million in 2007 from € 293 million in 2006.

#### Q1 Net Sales by Region



#### Q1 Gross Profit € in millions



top-line growth and gross margin improvement, gross profit average clearance activities. An increased gross margin at of an additional month of Reebok results in the first quarter of negative gross margin impacts at Reebok due to the inclusion of € 22 million, positive impacts from increased own-retail mainly reflects the non-recurrence of negative impacts from centage points to 46.8% of sales in the first quarter of 2007 Group Gross Margin Increases by 1.8 Percentage Points of 2007 to reach € 1.188 billion versus € 1.107 billion in the margin increase. As a result of the Group's strong underlying TaylorMade-adidas Golf also contributed to the Group gross 2007, as January is traditionally characterized by higher than at both adidas and Reebok. These effects more than offset activities at brand adidas as well as the first cost synergies purchase price allocation in the Reebok segment in an amount for the adidas Group rose strongly by 7% in the first quarter (2006: 45.0%), driven by improvements in all segments. This The gross margin of the adidas Group increased by 1.8 per-

Royalty and Commission Income Grows Strongly Royalty and commission income for the adidas Group Royalty and commission income for the adidas Group increased 58% on a currency-neutral basis, mainly driven by increased royalty and commission income at adidas and keebok as a result of both an increased number of units sold and higher average royalty rates as well as positive impacts from the inclusion of an additional month of Reebok royalty and commission income. In euro terms, royalty and commission income increased by 49% to € 23 million in the first quarter of 2007 from € 15 million in the prior year.

2007 Including Reebok business segment from February 1, 2006 onwards.
 Including Greg Norman apparel business from February 1, 2006 to November 30, 2006. 982 874

01 Operating Profit € in millions

in the marketing working budget. In the first quarter of expenses as a percentage of sales, as well as timing effects traditionally characterized by higher than average operating sion of an additional month of Reebok results, as January is 3.1 percentage points to 38.7% in the first quarter of 2007 Operating expenses as a percentage of sales increased by

from 35.6% in 2006. This increase largely reflects the inclu-

resulted from the launch of the new "Impossible Is Nothing" 2007, the increase of the Group's marketing working budget

2007 Including Reebok business segment from February 1, 2006 onwards.
 Including Greg Norman apparel business from February 1, 2006 to November 30, 2006. 2006" 229 248

Higher expenses such as marketing and product developrelated to new product launches at TaylorMade-adidas Golf. marketing campaign at brand adidas and additional spending

for the Reebok integration into the adidas Group as well as ment costs for revitalizing the Reebok brand, one-time costs

### Q1 Operating Expenses € in millions

Operating expenses, including depreciation and amortiza-

Timing Effects Drive Operating Expense Increase

marketing working budget and operating overhead costs. tion lexcluding goodwill), are influenced by two components:

Operating Profit Declines 8%

€ 229 million versus € 248 million in 2006. Group declined 8% in the first quarter of 2007 to reach expenses which more than compensated gross margin improvements. As a result, operating profit for the adidas centage points to 9.0% of sales in the first quarter of 2007 (2006: 10.1%). This reflects the increase in Group operating The operating margin of the adidas Group declined 1.1 per-

## Net Financial Expenses Increase 36%

quarter of the prior year. result of lower financial income in 2007 compared to the first first quarter of 2007 from € 28 million in the prior year as a Net financial expenses increased 36% to € 38 million in the

### Financial Income Down by 67%

mainly reflects a strong decline in the Group's cash position three months of 2007 from € 21 million in the prior year. This Financial income declined by 67% to € 7 million in the first fourth quarter of 2005. business segment. Both transactions were completed in the and the proceeds related to the divestiture of the Salomon Group held a significant cash position after the capital increase versus the beginning of the first quarter of 2006 when the

### Financial Expenses Decrease by 9%

quarter of 2007 (2006: € 49 million), mainly as a result of a versus the prior year, which were related to the financing of February and March 2007 versus the prior year. This more significantly lower level of gross borrowings in the two months Financial expenses decreased 9% to € 45 million in the first the Reebok acquisition. than compensated higher financial expenses in January 2007

as well as adidas own retail

related to new employees at adidas in the emerging markets the Group employed 26,376 people. This increase is primarily level of 24,558 and a 4% increase since the end of 2006 when At March 31, 2007, the adidas Group employed 27,480 people. Strong adidas Development Drives Employee Growth

This represents an increase of 12% versus the previous year's

from € 874 million in the prior year.

increased by 12% to € 982 million in the first quarter of 2007 In absolute terms, operating expenses for the adidas Group also negatively impacted the Group's operating expenses expenditures associated with increased retail initiatives

### Q1 Income Before Taxes € in millions

), 2006.	1) Including Reebok business segment from February 1, 2006 onwards. Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.
191	2007
220	2006" []]

# Q1 Net Income Attributable to Shareholders & in millions

2006.	Il Includes continuing and discontinued operations.     Il Including Reebok business segment from February 1, 2006 onwards.     Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.
128	2007
<u>1</u>	2006 2 :::::::::::::::::::::::::::::::::
5	2005"
72	2004 "
5	2003 ###################################

# Income Before Taxes Decreases by 13%

sales, IBT decreased by 1.4 percentage points to 7.5% in 2007 quarter of 2007 from € 220 million in 2006. As a percentage of well as increased net financial expenses, income before taxes As a result of the decline of the Group's operating profit as for the adidas Group declined 13% to € 191 million in the first from 9.0% in 2006.

# Net Income Attributable to Shareholders Down 11%

declined 11% to € 128 million in the first quarter of 2007 of the adidas subsidiary in Korea, which became effective on expenses as well as a slightly higher tax rate, which increased September 1, 2006. the remaining 49% of shares from the joint venture partner however, declined by 78% to € 1 million in the first quarter of 0.5 percentage points to 32.4% in the first quarter of 2007 decline of the Group's operating profit, increased net financial from  ${\mathfrak C}$  144 million in 2006. This development is a result of a The Group's net income attributable to shareholders 2007 from  ${\mathfrak E}$  6 million in the prior year due to the purchase of from 31.8% in the prior year. The Group's minority interests,

earnings per share in the first quarter of 2007 was 219,446,522 in the first quarter of 2007 was 203,563,033 (2006 average: holders, basic earnings per share also declined 11% to € 0.63 shares used in the calculation of basic earnings per share a result of shares from stock options exercised as part of from 203,268,220 at the end of the first quarter of 2006 as shares to 203,567,060 at the end of the first quarter of 2007 in the first quarter of 2007 versus € 0.71 in 2006. The Group's decrease of the Group's net income attributable to share-Basic and Diluted Earnings Per Share Decline 11% average number of shares used in the calculation of diluted 2007 declined 11% to & 0.60 from & 0.67 in the prior year. The 203,260,848). Diluted earnings per share in the first quarter of (MSOP) of adidas AG. Consequently, the average number of Tranches II, III and IV of the Management Share Option Plan total number of shares outstanding increased by 298,840 All numbers of shares have been restated. In line with the each existing adidas AG share being divided into four shares, On June 6, 2006, adidas AG conducted a share split with time at the end of the fourth quarter of 2004. ible band, for which conversion criteria were met for the firs! [2006 average: 219,307,298]. The dilutive effect mainly results that could be created in relation to our outstanding convertfrom approximately sixteen million additional potential shares

## Balance Sheet and Cash Flow

#### Total Assets Decrease 7%

At the end of the first quarter of 2007, total assets decreased mainly driven by currency effects which impacted the Group's as a result of a reduction of current and non-current assets, 7% to € 8.627 billion versus € 9.275 billion in the prior year, total assets increased by 3% US dollar based assets. Compared to the 2006 year-end level,

#### Inventories Down 3%

of Reebok distribution rights in several countries. For brand Group inventories decreased 3% to € 1.536 billion at the end of the first quarter of 2007 versus € 1.586 billion in 2006. On a currency-neutral basis, inventories increased 3% which is adidas, however, inventory levels improved. below our sales growth expectations for the adidas Group. This increase mainly reflects the effects from the buyback

#### Receivables Decrease 6%

discipline in the Group's trade terms management and € 1.777 billion at the end of the first quarter of 2007 versus Group receivables decreased 6% (-1% currency-neutral) to € 1.898 billion in the prior year. This decrease reflects strict concerted collection efforts in all segments.

### Other Current Assets Down 14%

end of the first quarter of 2007 from € 548 million in 2006, ments. Other current assets in an amount of € 16 million Other current assets decreased 14% to € 468 million at the mainly due to lower positive fair values of financial instruwere reclassified into assets classified as held for sale.

# Balance Sheet Structure 11 in % of total assets

1) For absolute figures see Consolidated Balance Sheet.	Total assets (© in millions)	Otherassets	Fixed assets	Inventories	Accounts receivable	Cash and cash equivalents	Assets
ł	8,627	12.9	45.7	17.8	20.6	 	March 31, 2007
	9,275	071		7.3	// <b>////</b>	2.9	March 31, 2006

# Balance Sheet Structure 11 in % of total liabilities and equity

9,275	8,627	Total liabilities and equity (E in millions)
7.00	<u> </u>	Total equity
7.42 	25.1	Other liabilities
**************************************	32.4	Long-term borrowings
###### <b>5</b>	7.4	Accounts payable
March 31, 2006	March 31, 2007	Liabitities and equity Ma

### Fixed Assets Decrease 7%

€ 285 million were partly counterbalanced by depreciation Fixed assets decreased by 7% to € 3.939 billion at the end of and amortization of € 221 million as well as disposals in an which were transferred to assets held for sale. Additions of amount of € 276 million as well as € 30 million of fixed assets the first quarter of 2007 versus € 4.217 billion in 2006, mainly amount of € 30 million. as a result of a negative impact from currency effects in an

## Other Non-Current Assets Down 16%

Other non-current assets decreased by 16% to  $\mathfrak E$  141 million at the end of the first quarter of 2007 from  $\mathfrak E$  169 million in prepaid promotion contracts. 2006, mainly impacted by a reduced non-current portion of

#### Accounts Payable Down 17%

a currency-neutral basis, accounts payable decreased 10%. of the first quarter of 2007 versus € 765 million in 2006. On payables at brand adidas at the end of the first quarter of 2006 Accounts payable decreased 17% to € 636 million at the end related to 2006 FIFA World Cup™ products. This development reflects the higher than usual level of

# Other Non-Current Liabilities Increase 63%

Other non-current liabilities increased 63% to € 46 million at deferred income. primarily as a result of an increased non-current portion of the end of the first quarter of 2007 from € 28 million in 2006,

#### Inventories¹¹ € in millions

2007	3 8	1,53
20	3	<u>.</u>
=	1) At March 31.	

#### Receivables 11 € in millions

### Accounts Payable 1 € in millions

2006		765
2007		636
1) At March 31.	nch 31.	

### Equity Base Further Strengthened

The Group's equity base was further strengthened compared to the prior year. Shareholders' equity rose 6% to © 2.931 billion at the end of the first quarter of 2007 versus © 2.774 billion in 2006. The majority of the net income was retained within the Group and used to strengthen the equity base. Compared to the 2006 year-end level of © 2.828 billion, shareholders' equity increased 4%.

# Cash Flow Development Reflects Seasonality of Business In the first quarter of 2007, the Group used € 245 million of net cash in operating activities to finance working capital needs in accordance with the seasonality of the business. Cash outflow for investing activities was € 31 million and was mainly related to spending for property, plant and equipment such as investment in adidas own-retail activities. In addition, investment was related to the Reebok integration such as the buyback of Reebok distribution rights as well as the construction of the shared adidas and Reebok warehousing and distribution center in the UK. The cash used in operating and investing activities was financed with bank loans and commercial papers in an amount of € 223 million.

# Net Borrowings Reduced by 6 432 Million

Net borrowings at March 31, 2007 were € 2.519 billion, down 15% or € 432 million versus € 2.952 billion in the prior year. Strong bottom-line profitability and continued tight working capital management were the drivers of this reduction. As a consequence, the Group's financial leverage improved 20.5 percentage points to 86.0% at the end of the first quarter of 2007 versus 106.4% in the prior year. Compared to the 2006 year-end level of € 2.231 billion, debt increased 13% reflecting the seasonality of our business.

# 2006

Shareholders' Equity t € in millions

	1) At March 31, excluding minority interests,	=
2,931	97	2007
2,774		2006

#### Net Borrowings " & in millions

2006		2,952
2007		2,519
A: M	1) At March 31.	

#### adidas

In the first quarter of 2007, currency-neutral sales at adidas increased 7% with revenue growth coming from all regions. In euro terms, sales increased 2% to € 1.819 bittion in 2007 from € 1.776 billion in 2006. Gross margin increased 0.6 percentage points to 47.2% (2006: 46.6%), driven by the realization of cost synergies from the Reebok acquisition, which positively affected the segment's cost of sales, as well as increased own-retail activities and an improving product mix. Gross profit grew 4% to € 859 million in 2007 from € 828 million in 2006. As a result of higher operating expenses as a percentage of sales, which more than offset the positive top-line and gross margin development, operating margin decreased 0.9 percentage points to 14.8% (12006: 15.7%). Operating profit decreased 3% to € 270 million in 2007 versus € 279 million in 2006.

### adidas at a Glance € in millions

Operating margin 14.8% 15.7% (0.9pp)	Operating profit 270	Gross margin	Gross profit 859	Net sales	<b>Q1 2007</b> Q1 2006 Change
4.8%	270	47.2%	859	1,819	Q1 2007
15.7%	279			1,776	Q1 2006
[0.9pp]	(3%)	0.6pp	84	2%	Change

### Q1 adidas Net Sales © in millions

2003	1,405
7004	1,378
2005	1,512
9003	1,776
2007 :::	1,819

### adidas Net Sales by Region E in millions

N

380 4%	Asia 395 380 4%	
		Asia
364 [8%]	North America 337 364	North America
905 3%	Europe 936 905 3%	Europe
Q1 2006 Change	Q1 2007	

# Currency-Neutral Segment Sales Up 7%

In the first quarter of 2007, revenues for the adidas segment grew 7% on a currency-neutral basis, with increases coming from all regions. In euro terms, sales grew 2% to € 1.819 billion in 2007 from € 1.776 billion in 2006. Sales for adidas own-retail activities rose 36% on a currency-neutral basis and 28% in euro terms to € 254 million (2006: € 198 million) and made up 14% of brand adidas sales in the first quarter of 2007. This increase was driven by double-digit increases in comparable store sales and new store openings.

# Sport Performance Up 9% on a Currency-Neutral Basis First quarter sales in the Sport Performance division increased 9% on a currency-neutral basis, driven by growth in footwear and apparel. Sales were higher in nearly all major product categories, with particularly strong increases in Running and Training. In euro terms, Sport Performance sales improved 4% during the first three months of 2007 to € 1.388 billion from 1.341 billion in the prior year.

# Sport Style Grows 3% on a Currency-Neutral Basis in order to sharpen brand image and improve consumer targeting, adidas has merged the Sport Heritage and Sport Style divisions into the newly founded Sport Style division. Sales in the Sport Style division grew 3% on a currency-neutral basis in the first quarter of 2007. Increases in both footwear and apparel contributed to this development. In euro terms, Sport Style sales declined 1% to 6 421 million (2006: 6 426 million).

increased on a currency-neutral basis. Revenues in Europe In the first quarter of 2007, adidas sales in all regions Currency-Neutral adidas Sales Increase in All Regions

4% to € 395 million in 2007 from € 380 million in 2006 and grew 3% to € 936 million in 2007 from € 905 million in 2006. grew 32%, again making it the fastest growing region within Canada sales were stable. adidas sales in Asia improved 11% While revenues in the USA grew in line with this development, 2007 versus € 111 million in the prior year. revenues in Latin America improved 21% to € 135 million in in 2007 from € 364 million in 2006. Sales in Asia increased double-digit rates. In euro terms, first quarter sales in Europe the adidas segment. All major markets in this region grew by in all major markets except Japan. In Latin America, sales on a currency-neutral basis, due to double-digit increases Currency-neutral sales in North America increased 1%. grew 6%. Strong growth in the region's emerging markets and Revenues in North America decreased 8% to € 337 million beria was partly offset by declines in the UK and Germany

### Gross Margin Improves to 47.2%

to 47.2% in the first quarter of 2007 from 46.6% in 2006. This profit grew 4% to € 859 million in 2007 versus € 828 million mix contributed to this development. As a result, adidas gross which positively impacted the segment's cost of sales. In addicombination of the sourcing activities of adidas and Reebok, tion, increased own-retail activities and an improving product improvement was driven by cost synergies resulting from the The adidas gross margin increased by 0.6 percentage points

## adidas Net Sales by Quarter © in millions

04 2006		1,776 1,819 1,532
	03 2007	
		1,378

# adidas Operating Profit by Quarter € in millions

Q1 2006 Q1 2007		279 270
Q2 2004 Q2 2007		135
03 200 <b>6</b> Q3 2007		365
04 2006 04 2007	#	•

# Royalty and Commission Income Up 9%

commission income grew by 9% to €19 million from During the first three months of 2007, adidas royalty and € 18 million in 2006. This increase was driven by both an from the TaylorMade-adidas Golf segment. increased number of units sold and higher average royalty rates as well as increased intra-Group royalties, received

# Timing Effects Impact Operating Expenses

ating expenses grew 8% to € 609 million in the first quarter of the new "Impossible Is Nothing" brand campaign in the first retail activities. In addition, one-time costs associated with quarter as well as the continued expansion of adidas ownmarketing working budget in connection with the launch of adidas operating expenses as a percentage of sales increased 2007 from € 566 million in 2006. negatively impacted operating expenses. In euro terms, operthe realization of cost synergies from the Reebok acquisition (2006: 31.9%). This increase reflects timing effects in the 1.6 percentage points to 33.5% in the first quarter of 2007

#### Operating Margin Declines

decreased 3% to € 270 million versus € 279 million during margin declined 0.9 percentage points to 14.8% (2006: 15.7%). During the first three months of 2007, adidas operating expenses which more than offset the positive sales and gross the same period in the prior year. margin development. Operating profit for the adidas segment This decrease was a result of the strong increase in operating

#### Reebok

of sales. In euro terms, Reebok gross profit grew 19% to segment increased by 1.1 percentage points to 36.8% € 454 million in 2006. On a like-for-like basis, currencyof 2007 versus € 17 million in the prior year. profit decreased by 68% to € 6 million in the first quarter additional month of Reebok results. Reebok's operating sales. These expenses are related to the inclusion of an in the first quarter of 2007 from 3.7% in the prior year, as a operating margin declined by 2.7 percentage points to 1.1% € 193 million in 2007 versus € 162 million in 2006. Reebok's activities, which positively impacted the segment's cost from the combination of the adidas and Reebok sourcing purchase price allocation as well as first cost synergies driven by the non-recurrence of negative impacts from in the first quarter of 2007 from 35.7% in 2006, mainly neutral sales declined 5%. The gross margin of the Reebok which was not consolidated in 2006. In euro terms, this regions, driven by the inclusion of the month of January. Reebok segment increased 22% as a result of growth in al In the first quarter of 2007, currency-neutral sales for the result of increased operating expenses as a percentage of represents an increase of 15% to € 524 million in 2007 from

Consolidation Changes Impact Operational Performance As the business of Reebok International Ltd. (USA) and its subsidiaries was consolidated within the adidas Group as of February 1, 2006, Reebok's 2006 first quarter results contained only two months of the three-month period. Further, Reebok's 2006 results included sales related to the NBA and Liverpool licensed businesses, which were later transferred to brand adidas. In addition, Greg Norman Collection (GNC)-related retail outlet operations, which were excluded from the divestiture of the GNC business, were transferred as part of Reebok's own-retail activities from January 1, 2007 onwards.

### Accounting Effects Impact Results

IFRS regulations stipulate that acquiring companies must allocate the purchase price paid for an acquisition according to the fair values assigned to acquired assets and liabilities, the so-called purchase price allocation (PPA). Reebok's results continue to be negatively impacted by purchase price allocation charges, however to a significantly lesser extent compared to the prior year. In the first quarter of 2007, no PPA impact was incurred on the segment's gross margin (2006: € 22 million). Reebok's operating expenses included € 3 million of negative effects from purchase price allocation in the first quarter of 2007 (2006: € 4 million). As a result, operating margin was impacted by total PPA charges of € 3 million in the first quarter of 2007 versus € 26 million in 2006.

Segment Sales Increase 22% on a Currency-Neutral Basis In the first quarter of 2007, sales for the Reebok segment grew 22% on a currency-neutral basis as a result of increases in all regions, driven by the inclusion of the month of January, which was not consolidated in 2006. In euro terms, this represents an improvement of 15% to € 524 million in 2007 from € 454 million in 2006. On a like-for-like basis, comparing sales for the full three-month periods and excluding the transfer of the NBA and Liverpool ticensed businesses to brand adidas, currency-neutral sales decreased 5%.

### Reebok at a Glance E in millions

	1] Only includes two manths of the three-manth period.	=
3.7% (2.7pp)	Operating margin 1.1% 3.7%	:0
17 (68%)	Operating profit 6	:0
35.7% 1.1pp	Gross margin 36.8%	<u>ق</u>
162	Gross profit 193	ଦ
454 15%	Net sales 524 454 15%	z
Q1 2006" Change	Q1 2007	:

### Reebok Net Sales by Region € in millions

	Ģ.	1) Only includes two months of the three-month period.
53%	14	Latin America 22 14 53%
30%	40	Asia 51
(%7)	272	North America 262 272
35%	139	Europe 189 139 35%
Change	Q1 2006'	Q1 2007

Currency-Neutral Sales of Brand Reebok Up 21% In the first quarter of 2007, sales for the Reebok brand increased 21% on a currency-neutral basis driven by the inclusion of the month of January, which was not consolidated in 2006. In euro terms, this represents an increase of 15% to € 427 million in 2007 from € 372 million in 2006. On a like-for-like basis, sales decreased due to declines in Lifestyle but also in all major sports categories.

Rockport Sales Grow 23% on a Currency-Neutral Basis Rockport sales grew 23% on a currency-neutral basis in the first quarter of 2007, supported by the inclusion of the month of January, which was not consolidated in 2006. In euro terms, Rockport sales increased 15% to  $\mathfrak E$  69 million in the first quarter of 2007 from  $\mathfrak E$  60 million in the prior year. On a comparable basis, sales decreased due to the absence of major product launches.

Currency-Neutral Sales of Reebok-CCM Hockey Up 37% First quarter sales of Reebok-CCM Hockey increased 37% on a currency-neutral basis, mainly driven by the inclusion of the month of January, which was not consolidated in 2006. In euro terms, sales were up 27% to reach  $\mathfrak E$  28 million in the first quarter of 2007 versus  $\mathfrak E$  22 million in the prior year. On a comparable basis, sales decreased due to the absence of major product launches.

## Reebok Net Sales by Quarter © in millions

1) Only inclu	Q4 2006 Q4 2007	Q3 2006 Q3 2007	Q2 2004 Q2 2007	Q1 2006 <sup>1)</sup> Q1 2007
1) Only includes two months of the three-month period.				
	665	778	595	454 524

## Reebok Sales Increase in All Regions

of strong sales growth across the region, in particular Mexico. on a currency-neutral basis, driven by strong double-digit a currency-neutral basis, driven by improvements in all major € 51 million in 2007 (2006: € 40 million), and in Latin America to € 189 million in 2007 from € 139 million in 2006. In North In euro terms, first quarter sales in Europe increased 35% Canada, First quarter Reebok sales in Asia increased 40% of the month of January, which was not consolidated in 2006. Reebok sales grew in all regions, supported by the inclusion € 14 million) revenues increased 53% to €22 million in 2007 (2006: from € 272 million in 2006. Sales in Asia increased 30% to growth in all major countries except Japan. In Latin America in the first quarter driven by increases in both the USA and countries. In North America, currency-neutral sales grew 5% First quarter segment sales in Europe increased 37% on America, but increased in Europe, Asia and Latin America America revenues decreased 4% to €262 million in 2007 first quarter currency-neutral sales were up 71%, as a result On a like-for-like basis, however, sales declined in North

Gross Margin Supported by Non-Recurrence of PPA Effects. The gross margin of the Reebok segment increased 1.1 percentage points to 36.8% in the first quarter of 2007 from 35.7% in 2006. This improvement was driven by the non-recurrence of negative impacts from purchase price allocation as well as first positive impacts from cost synergies resulting from the combination of the sourcing activities of adidas and Reebok, which positively impacted the segment's cost of sales. This more than compensated negative impacts from the inclusion of the month of January, which is traditionally characterized by higher than average clearance activities, as well as from efforts to complete clearance of older Reebok product in major markets. In euro terms, Reebok gross profit grew 19% to € 193 million in 2007 versus € 162 million in 2006.

### FIRST QUARTER REPORT 2007 · adidas Group ·

Strong Increase of Royalty and Commission Income For the first quarter of 2007, royalty and commission income at Reebok grew 222% to £8 million from £3 million in the prior year. This improvement is mainly due to the inclusion of the month of January as well as an increased number of units sold and higher average royalty rates. Reebok's royalty and commission income relates primarily to royalty income for fitness equipment.

#### Operating Expenses Up

Operating expenses as a percentage of sales increased by 4.8 percentage points to 37.3% in the first quarter of 2007 versus 32.5% in 2006. This was due to the inclusion of January, which is traditionally characterized by higher than average operating expenses as a percentage of sales. In addition, higher operating expenses such as marketing and product development costs for revitalizing the Reebok brand as well as increased costs for the Reebok integration into the adidas Group contributed to this increase. As a result, Reebok's operating expenses grew 32% to € 196 million in the first quarter of 2007 from € 148 million in the prior year.

#### Operating Margin Declines

In the first quarter of 2007, the operating margin of the Reebok segment declined by 2.7 percentage points to 1.1% from 3.7% in the prior year, primarily as a result of increased operating expenses as a percentage of sales, which more than offset the segment's gross margin increase. As a result, Reebok's operating profit decreased 68% to € 6 million in the first quarter of 2007 versus € 17 million in the prior year.

# Reebok Operating Profit by Quarter © in millions

Q1 2006 <sup>11</sup> Q1 2007		<del>د</del> ع
02 2006   02 2007		Ξ
03 2006 03 2007		<b>5</b>
Q4 2006 Q4 2007		5
1] Only include	1) Only includes two months of the three-month period.	

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# TaylorMade-adidas Golf

margin decreased 1.6 percentage points to negative 0.4% profit declined 8% to € 79 million in 2007 from € 86 million decreased 10% to € 180 million in 2007 from € 201 million € 1 million from € 2 million in 2006. in the prior year. Due to higher operating expenses as a centage point to 43.9% (2006: 42.9%) as a result of higher neutral sales increased 5%. In euro terms, segment sales 2007 decreased 4% on a currency-neutral basis, as a Sales for TaylorMade-adidas Golf in the first quarter of (2006: 1.2%). Operating profit decreased 129% to negative tive gross margin development, the segment's operating percentage of sales, which more than offset the posimargins in several product categories. In euro terms, gross in 2006. The segment's gross margin increased 1.0 per-[GNC] wholesale business. Excluding this effect, currency. result of the divestiture of the Greg Norman Collection

TaylorMade-adidas Golf at a Glance" € in millions

01 2007 01 2006	01 2007	Q1 2006	Change
,	180	201	[10%]
Gross profit	79	9.8	(8%)
Gross margin	43.9%	42.9%	1.0pp
Operating profit (1) 2	3	[1] 2	[129%]
:	[0.4%]	1.2%	(1.6pp)
1) Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.	business from Febr	uary 1, 2006 to Nor	vember 30, 2006.

Q1 TaylorMade-adidas Golf Net Sales E in millions

20	11 Including Greg Norman apparel business from February 1, 2006 to November 30, 2006
	2007
	200611
	2005
	2004
	2003

TaylorMade-adidas Golf Net Sales by Region<sup>††</sup> € in millions

1) Including Greg Norman apparel business from February 1, 2006 to November 39, 2006.	Latin America 1 (5%)	Asia 55 54 0%	North America 100	Europe 24	<b>01 2007</b> 01 2006 Change
iness from February 1.	1	S		24	Q1 2007
2006 to Novemb		52	122	23	Q1 2006
er 30, 2006.	(5%)	9%	[18%]	6%	Change

# **GNC Divestiture Affects Reported Results**

Golf segment in the first quarter of 2006. contributed € 16 million of sales to the TaylorMade-adidas Reebok business segment. In total, the GNC apparel business results of the GNC-related retail outlet operations, which which was completed on November 21, 2006. In addition, the of the GNC wholesale business to MacGregor Golf Company, the GNC apparet business. This is a result of the divestiture Compared to the prior year, 2007 financial results of the were excluded from the transaction, are now reported in the TaylorMade-adidas Golf segment do not include results of

# Like-tor-Like Sales Increase 5% Currency-Neutral

increases in metalwoods and adidas Golf categories contrib-GNC wholesale business. In euro terms, segment sales Golf decreased 4% as a result of the divestiture of the First quarter currency-neutral sales at TaylorMade-adidas uted to this development. GNC sales, currency-neutral revenues increased 5%. Sales 2006. However, on a comparable basis, excluding prior year decreased 10% to € 180 million in 2007 from € 201 million in

## Like-for-Like Sales Up in All Regions

to € 1 million in 2007 (2006: € 1 million). On a like-for-like euro terms, sales in Europe increased 6% to € 24 million in in Argentina was the primary driver of this development. In currency-neutral sales increased 5%. Strong sales growth offsetting declines in Japan. In Latin America, first quarter by strong double-digit growth in South Korea more than in Asia increased 9% on a currency-neutral basis, driven North America, sales decreased 11% on a currency-neutral currency-neutral basis, driven by strong growth in the UK. In business, First quarter sales in Europe increased 5% on a basis, excluding the impact from the divestiture of the GNC 2006. In Asia, sales increased modestly to € 55 million in 2007 decreased 18% to € 100 million in 2007 from € 122 million in 2007 from € 23 million in 2006. Revenues in North America and Canada. First quarter TaylorMade-adidas Golf sales basis in the first quarter, Revenues declined in both the USA regions except North America. Sales in this region were TaylorMade-adidas Golf currency-neutral sales grew in all wholesale business, sales increased in all regions. (2006: € 54 million), and in Latin America sales decreased 5% negatively impacted by the divestiture of the GNC wholesale

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### Gross Margin Increases to 43.9%

TaylorMade-adidas Golf gross margin increased 1.0 percentage point to 43.9% (2006: 42.9%) in the first quarter of 2007, due to higher margins in several product categories, in particular metalwoods and irons. As the higher gross margin could not compensate the sales decline, gross profit decreased by 8% to € 79 million in 2007 versus € 86 million in 2006.

# TaylorMade-adidas Golf Net Sales by Quarter 1 € in millions

) Including	14 2004 14 2007	13 2006 13 2007	12 2006 12 2007	11 2006 11 2007
) Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.				
2006	197	194	264	201 180

# TaylorMade-adidas Golf Operating Profit by Quarter $^{\rm fl}$ $\mathbb C$ in millions

1) Including	04 2006 Q4 2007	03 2006 03 2007	02 2006 02 2007	Q1 2006 Q1 2007
1) Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.				
2006.	22	15	ස	2

# Royalty and Commission Income Decreases

Royalty and commission income at TaylorMade-adidas Golf declined 29% to negative £5 million in 2007 (2006: negative £4 million). This development was driven by higher intra-Group royalties paid to the adidas segment as a result of increased sales at adidas Golf, which are recorded in the TaylorMade-adidas Golf segment. In the adidas segment, these intra-Group royalties are correspondingly shown as part of royalty and commission income.

# GNC Divestiture Impacts Operating Expenses

Operating expenses as a percentage of sales at TaylorMadeadidas Golf increased 1.7 percentage points to 41.3% in the first quarter of 2007 from 39.5% in 2006, mainly as a result of the divestiture of the GNC wholesale business, which had lower marketing expenditures as a percentage of sales. In absolute terms, however, operating expenses decreased 7% to € 74 million in 2007 from € 79 million in 2006.

#### Operating Profit Declines

The TaylorMade-adidas Golf operating margin decreased 1.6 percentage points to negative 0.4% in the first quarter of 2007 from 1.2% in 2006, as the higher gross margin could not offset higher operating expenses as a percentage of sales. Operating profit for TaylorMade-adidas Golf declined 129% to negative € 1 million in the first quarter of 2007 versus € 2 million in 2006.

# Subsequent Events and Outlook

and around 9%, respectively. Further, we forecast net inincrease cost optimization throughout our organization. As will continue to realize integration synergies and further except TaytorMade-adidas Golf, where sales will decline driven by growth in all our regions and all our segments, to grow currency-neutral sales at a mid-single-digit rate, dent that we will again be able to deliver strong top- and quarter 2007 and the publication of this report on May 8, economy. No material events between the end of the first and retail environment supports our expectations given rate approaching 15%. We believe the current economic come attributable to shareholders to grow at a double-digit ing margins, which we expect to be between 45 and 47% a result, we project increases in both our gross and operatdue to the divestiture of the GNC wholesale business. We balance sheet metrics. For the adidas Group, we expect bottom-line performance this year, and improve our key marketing initiatives for all our brands, we are confireport. Based on our extensive product pipeline and strong development in 2007 as presented in our 2006 annual There are no changes to the projections of the Group's 2007 have altered our view. positive growth projections for our industry and the globa

Subsequent Macroeconomic Developments Between the end of the first quarter 2007 and the publication of this report on May 8, 2007, there have been no major macroeconomic or sociopolitical changes which we expect to influence our business materially going forward.

Subsequent Changes in the Group's Distribution Structure On April 5, 2007, we announced the planned consolidation of the existing footwear and apparel distribution centers of the adidas and Reebok brands in the USA, which we expect to be completed by fall 2009. The decision to develop an integrated distribution network will strengthen our Group's competitive position and contribute to the synergies created by the Reebok integration. Construction on the new facilities in Spartanburg, South Carolina will begin later this year.

### Other Subsequent Group Events

execution of these agreements is subject to the various condiwithin the HQ/Consolidation segment were presented in the assets of GEV Grundstücksgesellschaft Herzogenaurach Based on a Memorandum of Understanding signed by the Group's Management on December 21, 2006, part of the business going forward. the publication of this report which we expect to impact our were no other material events between March 31, 2007 and with the signing of the respective agreements. However for-sale. Selling negotiations were completed on May 4, 2007 balance sheet for the year ending December 31, 2006 and invest und Betriebsgesellschaft Herzo-Base GmbH & Co. KG mbH & Co. KG and adidas AG as well as assets of Immobilienbe spread over several years. We do not expect this event to both the cash inflow and the related impact on earnings will things on the further development of the real estate projects, tions of approval by external bodies. Depending among other the quarter ending March 31, 2007 as disposal groups heldhave a material impact on earnings on an annual basis. There

No Changes to Assessment of Opportunities and Risks
- An overview of opportunities and risks is contained in the 
r information provided in the 2006 annual report. During the 
first quarter 2007, our assessment of opportunities and risks 
has not changed.

expected to slow slightly in the second half of the year as levels compared to the previous year. The economies in Latin export activity. However, for Japan, recent economic reports on a growth track, driven by both domestic demand and markets, in particular China, are projected to remain firmly compared to 2006. Improving sentiment in the manufacturing to dampen economic activity. This projection is supported by over effects on other regions. In Europe, economic growth is economic slowdown in this region could potentially have spillof the North American economy. A stronger than expected casted to expand, risks exist with regard to the development Global economic growth in 2007 is expected to be slightly Economic Growth Expected to Moderate versus Prior Year America are expected to enjoy solid growth rates in 2007. suggest sustained economic expansion on more moderate sector and continued solid commercial construction activity, Full year economic activity is forecasted to slow markedly ment of the housing market is likely to continue for some time. major sentiment indicators which traded sideways in recent monetary tightening and a deceleration of global growth start lower compared to the prior year. While all regions are forehowever, limit the risk of a recession. The Asian emerging months. In North America, uncertainty regarding the develop-

# Mixed Outlook for Sporting Goods Industry

activity. For the North American sporting goods market, we project low-single-digit growth in 2007. While mall-based are likely to remain tough. This applies particularly to the UK goods industry. We expect the European market to grow at goods and forcing suppliers to produce locally. and quotas are increasingly limiting cross-border transfer of goods industry is projected to remain intact, import duties digit rates. While the momentum of the region's sporting we continue to project the industry to grow at mid-singlecompensate continued weakness in Japan. In Latin America, grow at high-single-digit rates. Strong growth in China and goods market is forecasted to continue its expansion and tive sales and profitability developments. The Asian sporting differentiation, other retail channels are delivering posito be characterized by fierce competition and promotional and to a lesser degree France, where the market continues place in Germany. In Western Europe, retail market conditions provided last year by the 2006 FIFA World Cup™, which took industry faces the challenge of compensating for the boost low-single-digit rates. In the first half year, in particular, the In 2007, we project modest growth for the global sporting the region's other emerging markets is expected to more than retailers continue to be negatively impacted by a lack of

# Group Sales Expected to Grow at Mid-Single-Digit Rates in 2007

Based on the solid performance in the first quarter, we expect the Group's net sales to develop better than the global economy and at least develop in line with the sporting goods industry. On a currency-neutral basis, we project Group revenues for the full year to grow at mid-single-digit rates in 2007. Growth in the remaining quarters will be weighted towards the second half as the positive effects of the 2006 FIFA World Cup<sup>TM</sup> will not be repeated in the second quarter. We are confident to achieve another record year in sales with growth coming from all segments except TaylorMade-adidas Golf and all regions.

ball category. As a result of the solid backlog development, grew 12% on a currency-neutral basis (+7% in euros), driven pipeline for the second half of the year. This represents an we project sales at brand adidas to grow at a mid-single-digit negatively affected growth rates due to declines in the foot-America and Asia. Hardware backlogs, particularly in Europe, by a solid increase in Europe and double-digit growth in North ment in North America was more than offset by growth in in currency-neutral terms (stable in euros). Mixed developincrease of 2% in euro terms. Footwear backlogs grew 5% basis. The improvement acknowledges our strong product increased 7% versus the prior year on a currency-neutral Backlogs for the adidas brand at the end of March 2007 rate on a currency-neutral basis in 2007. Asia and in Europe's emerging markets. Apparel backlogs Mid-Single-Digit Sales Growth Expected at Brand adidas

# Currency-Neutral Development of adidas Order Backlogs by Product Category and Region" in %

			1) At wear, and thenne wear, mean, wear	1
7	18	2		Total
12	18	12	Apparel 7 12 18 12	Appa
OI.	22	<u> 6</u>	Footwear 2 (6) 22 5	Footwear
Total	Asi ii	North	Furgos	

# Development of adidas Order Backlogs in © by Product Category and Region<sup>13</sup> in %

	Europe	North America	North Europe America Asia Total	Total
Footwear	0	(14)	Footwear 0 (14) 14 (0)	<u> </u>
Apparel	φ.	2	Apparel 6 2 10 7	7
Total <sup>21</sup>	N	7	Total <sup>21</sup> 2 (7) 10 2	2
i) At year-end, change year-over-year. 21 Includes hardware backlogs.	ange year∙over-yı are backlogs.	, E		

single-digit rates compared to the prior year. euro terms, this equates to a decline of 3%. Footwear backsince the completion of the acquisition in January 2006. In increased 3% versus the prior year on a currency-neutral Asia. Full year sales at Reebok are expected to grow at low-Apparel backlogs grew by 16% on a currency-neutral basis logs declined 9% in currency-neutral terms (-14% in euros) basis, showing the first positive quarter-end development Backlogs for the Reebok brand at the end of the first quarter Modest Sales Growth Expected for Reebok Segment (+ 9% in euros), driven by strong growth in North America and mainly due to decreases in North America and Europe.

# Currency-Neutral Development of Reebok Order Backlogs by Product Category and Region 11 in %

Europe	North America	Tota(2)
Footwear (6) (13) (9)	[13]	(9)
Apparel 3 18 16	18	76
Tota(2) 0	_	u
1] At year-end, change year-over-year. 2] Includes Asia backlogs.		
3) Includes hardware backlogs.		

Mid-Single-Digit Sales Growth Expected

# Development of Reebok Order Backlogs in C by Product Category and Region<sup>11</sup> in %

		<ol> <li>At year-end, change year-over-year.</li> <li>Includes Asia backlogs.</li> <li>Includes hardware backlogs.</li> </ol>
[2]	[8]	Total <sup>21</sup> [1] [8] [3]
•	7	Apparel 2 7 9
22	[21]	Footwear [7] [21] (14)
Total <sup>2</sup>	North America	Europe

#### mid-single-digit rates on a like-for-like basis. However, due of our strong product pipeline, we are confident that in 2007 continued positive development of the segment. As a result performance and ongoing dialog with customers supports mation for TaylorMade-adidas Golf. However, trade show Because of the different order profile in golf compared to currency-neutral TaylorMade-adidas Golf sales will grow at other parts of our business, we do not provide order inforat TaylorMade-adidas Golf

will decline in 2007 compared to the prior year.

November 2006, reported sales for TaylorMade-adidas Golf

to the divestiture of the GNC wholesale business at the end of

# Group Gross Margin to Improve Strongly

be supported by the non-recurrence of a € 76 million nonrange of between 45 and 47%, driven by underlying improve-In 2007, we expect the adidas Group gross margin to be in the the Reebok gross margin in 2006. following the Reebok acquisition, which negatively impacted cash accounting charge related to purchase price allocation ments in all three brand segments. Margin expansion will

Operating Margin to Show Slight Improvement

around 9%, which will be modestly higher than in 2006. Gross In 2007, we expect an operating margin for the adidas Group of ment, largely offset by higher operating expenses at Reebok, margin improvements at all brands will drive this develop-TaylorMade-adidas Golf and within HQ/Consolidation.

> each of the remaining three quarters this year. ability will be the primary drivers of this positive development. development. Top-line improvement and increased profitversus the 2006 level of € 483 million and outpacing sales adidas Group to grow at double-digit rates, approaching 15% attributable to shareholders to grow at double-digit rates in a reduction in average debt to have a positive impact on net year. From a quarterly perspective, we expect net income income, partially offset by a higher tax rate versus the prior In addition, we expect lower interest expenses as a result of We expect net income attributable to shareholders for the Net Income Growth for the adidas Group to Approach 15%

flow generation and tight working capital management. In 2007, we project free cash flow of at least € 200 million to We intend to further reduce our net borrowings in 2007 Free Cash Flow to Drive Reductions in Net Borrowings € 300 million. to below €2billion through continued strong free cash

#### adidas Group 2007 Targets

Net income growth double-digit, approaching 15%	Net income growth
Operating margin approx. 9%	Operating margin
Gross margin 45 to 47%	Gross margin
Currency-neutral sales growth mid-single-digit	Currency-neutral sales growth

## Consolidated Balance Sheet € in millions

	2007	2006	Circles of the	2006
			***************************************	
Cash and cash equivalents	257	268	[4.1]	311
hort-term financial assets	23	20	12.7	36
Accounts receivable	•	1,898	[6.4]	1,415
nventories	1,536	1,586		1,607
ncome tax receivables	71	43	66,8	84
:	468	548	[14.5]	413
Assets classified as held for sale	59	1	***************************************	59
Total current assets	4,191	4,363	(4.0)	3,925
Property, plant and equipment, net	672	676	(0.5)	689
Goodwill, net	1,507	1,570	[4,0]	1,516
귾	1,438	1,577	[8.9]	1,454
Other intangible assets, net	214	274	[21,7]	223
Long-term financial assets	109	120	(10.0)	106
Deferred tax assets	256	526	(32.3)	332
Other non-current assets	141	169	(16.5)	134
Total non-current assets	4,436	4 912	[9.7]	4,454
Total assets	8,627	9,275	[7.0]	8.379
iccounts payable	636	765	[16,9]	752
ncome taxes	300	362	[17.0]	283
Accrued liabilities and provisions	915	897	2.0	921
Other current liabilities	256	248	3.2	232
	· ·	1		4
Total current liabilities	2,112	2,272	17.11	2,192
	2,799	3,240	[13.6]	2,578
Pensions and similar obligations	138	150	(7.7)	134
Deferred tax liabilities	521	701	[25.7]	522
ē	71	88	4.3	7,4
Other non-current liabilities	46	28	62.6	43
Total non-current liabilities	3,575	4,187	[14.6]	3,351
Share capital	204	130	56.5	204
Reserves	403	645	(37.4)	425
Retained earnings	2,324	1,999	16.3	2.199
Shareholders' equity	2,931	2,774	5.7	2,828
Minority interests	Ą	42	(78.6)	8
Total equity	2,940	2,816	4.4	2.836
Total liabilities and equity	8,627	9,275	[7.0)	8,379

# Consolidated Income Statement © in millions

	1st Quarter	1st Quarter	
	2007	2006	Change
Net sales	2,538	2,459	3.2%
Cost of sales	1,350	1,352	[0.1%]
	1,188	1,107	7.3%
les	46.8%	45.0%	1.8pp
TISS!	23	-57	49.3%
Other operating income and expenses	982	874	12.3%
(% of net sales)	38.7%	35.6%	3.1pp
; ;	229	248	[7.6%]
	9.0%	10.1%	1.1pp
Financial income	7	21	(66.8%)
G.	45	49	(%0.9)
Income before taxes	191	220	[13.1%]
1% of net sales)	7.5%		
Income taxes	62	70	
(% of income before taxes)	32,4%	31.8%	0.5pp
rt Income	129	150	(13.8%)
(% of net sales)	5,1%	ó.1%	[1.0pp]
Net income attributable to shareholders	128	144	[10.9%]
	5.0%	5,8%	(0.8pp)
	_	6	(78.5%)
Basic earnings per share [in 6] <sup>(1)</sup>	0,63	0.71	11.0%
Diluted earnings per share (in €) "	260	0.67	[10.7%]

# Consolidated Statement of Cash Flows € in millions

	1000 - 10	2000
Operating activities:		
ncome before taxes	191	220
Adjustments for:		
Depreciation and amortization	52	
sses, ne	0	1
Interest income	(7)	(81)
	43	47
Losses on sale of property, plant and equipment, net	0	0
Operating profit before working capital changes	279	290
	[424]	(364)
Decrease in inventories	66	36
ecounts payable and other current liabilities	(69)	2
Cash used in operations	(148)	(36)
interest paid	(53)	(39)
Income taxes paid	(4)	(36)
Net cash used in operating activities	[245]	7.7
nvestna activities:		
Purchase of trademarks and other intangible assets	(10)	[70]
Proceeds from sale of other intangible assets	0	0
Purchase of property, plant and equipment	(26)	[37]
Purchase of finance leased assets		[170]
Proceeds from sale of property, plant and equipment		
Acquisition of further investments in subsidiaries	[7]	o
Acquisition of subsidiaries net of cash acquired	0	(2,413)
Buyback of employee stock options and convertible bonds	0	[221]
Sale of short-term financial assets	13	40
Purchase of investments and other long-term assets	(10)	[48]
Interest received	7	18
Net cash used in investing activities	(31)	[2,840]
Financing activities:	***************************************	
m borrowings	223	1 703
Dividends to minority shareholders	0	(2)
Exercised share options	0	ယ
Net cash provided by financing activities	223	1,702
Effect of exchange rates on cash	M	(8)
lent:	(54)	[1.257]
Cash and cash equivalents at beginning of year		1,525
Cash and cash equivalents at end of period	257	268

# Consolidated Statement of Recognized Income and Expense © in millions

	Rounding differences may arise in percentages and totals.
86 7	Attributable to shareholders of adidas AG 86 Attributable to minority interests 1 7
92	Total income and expense recognized in the financial statements 92
051	Net income after taxes 150
(26) [58]	Currency translation  Net income recognized directly in equity  [22]
12) 0	Net loss on hedge of net investments in foreign subsidiaries, net of tax  Actuarial losses/gains of defined benefit plans, net of tax
[30]	Net gain/lloss) on cash flow hedges, net of tax
1st Quarter 2006	1st Quarter 1st Quarter 2007 2006

## As at March 31, 2007 Notes to Consolidated Interim Financial Statements (IFRS)

#### 1 » Basis of Preparation

of the International Financial Reporting Interpretations Committee effective as at March 31, accordance with International Financial Reporting Standards (IFRS) as adopted by the European 2007, with the exception of IFRS 7, which must not be mandatorily applied for interim financial (collectively the "Group") for the first three months ending March 31, 2007 are prepared in Union. The Group applied all International Financial Reporting Standards and Interpretations The unaudited consolidated interim financial statements of adidas AG and its subsidiaries

Accounting Standard No. 6 - Interim Financial Reporting". 31, 2006 and are in line with IAS 34 "International Accounting Standard No. 34 - Interim Financial Reporting". The interim financial statements also comply with GAS 6 "German The accounting policies used in the preparation of the interim financial statements are consis-tent with those in the annual consolidated financial statements for the year ending December

results of operations or cash flows. The Group is currently analyzing the potential impacts of new/revised standards and interpretations that will be effective for financial years after tive from January 1, 2007 will not have a material impact on the Group's financial position, It is believed that the application of new/revised standards and interpretations which are effec-

of 2007

of the financial year. interim report only if it would be also appropriate to anticipate or defer such costs at the end Costs that are incurred unevenly during the financial year are anticipated or deferred in the

certain changes. The results of operations for the first three months ending March 31, 2007 are not necessarily indicative of results to be expected for the entire year. the quarterly financial statements and are not repeated unless explicit reference is made to 2006 annual consolidated financial statements. The notes contained therein also apply to These interim consolidated financial statements should be read in conjunction with the

#### 2 » Seasonality

attributable earnings may vary within the fiscal year. As adidas and Reebok brand sales account of particular product categories, brands or the regional composition may occur throughout The sales of the Group in certain product categories are seasonal and therefore revenues and third quarters of the fiscal year. However, shifts in the share of sales and attributable earnings for over 90% of the Group's net sales, sales and earnings tend to be strongest in the first and

### 3 » Acquisitions of Subsidiaries

The adidas Group assumed full ownership of its subsidiary in Finland, adidas Suomi OY, Group purchased further shares of its subsidiary in Greece, adidas Hellas A.E., Thessaloniki, Helsinki, by purchasing the remaining shares effective January 2007. Furthermore, the adidas

no-par-value bearer shares. Capital reserves thus increased by € 175,296 in the first quarter 4 » Shareholders' Equity capital of adidas AG therefore amounted to € 203,567,060 and is divided into 203,567,060 associated with the Management Share Option Plan (MSOP). On March 31, 2007, the nominal of the exercise of 7,550 stock options and the issuance of 30,200 no-par-value bearer shares In January 2007, the nominal capital of adidas AG was increased by a further € 30,200 as a result effective January 2007.

# Consolidated Statement of Changes in Equity € in millions

								ilans.	1  Reserves for actuarial gains/losses and share option plans.
2,940	9	2,931	2,324	(18)	(18)	(297)	737	Salance at March 31, 2007 204	Balance at March 31, 2007
[3]		[3]	[3]						Reclassifications of minorities in acccordance with IAS 32
0							0	0	Exercised share options
107		106	128		2			zed income and expense for the period	콯.
129		128	128						Net income
(22)	0	[22]		0	2	(24)		Net income recognized directly in income	Net income recognized directly in income
2,836		2,828	2,199	(18)	(20)	(273)	737	Balance at December 31, 2006 204	Balance at December 31, 2006
2,816	12	2,773	1,999	(19)	16	(78)	734	Salance at March 31, 2006 130	Balance at March 31, 2006
1		-	1	***************************************		***************************************		e with IAS 32	Reclassifications of minorities in acccordance with IAS 32
10	10	0						rs	Acquisition of Reebok - minority shareholders
1	1	0						blders	Acquisition of shares from minority shareholders
3	i	ω					မ	ons 0	Exercised share options
3		: -						ment	Dividend payment
92	7		77.					al recognized income and expense for the period	Total recognized income and expense for the period
150	6	-	144						Net income
(58)		(58)		0	[32]	[26]		y in equity	Net income recognized directly in equity
2,712		2,684	1,853	[19]	77	(58)	731	Balance at December 31, 2005	Balance at December 31, 2005
Totat equity	Minority interests	Total shareholders' equity	Retained earnings	Other reserve <sup>1)</sup>	Hedging reserve	Cumulative translation adjustment	Capital reserve	Share capital	
					***************************************				

# 5 » Other Operating Income and Expenses

€ 39 million) and other operating income amounted to € 8 million (2006: € 10 million). sales. In the first quarter of 2007, other operating income and expenses totaled  $\epsilon$  982 million will amortization and other depreciation and amortization which is included in the cost of ment, as well as for logistics and central finance and administration. In addition, they include Other operating expenses include expenses for marketing, sales and research and developdepreciation on tangible and amortization on intangible assets, with the exception of good-(2006: € 874 million). Thereof, depreciation and amortization amounted to € 50 million (2006:

## 6 » Earnings Per Share

number of outstanding shares during the period. Due to the share split, conducted in June 2006, all numbers of shares have been restated by multiplying by four. Basic earnings per share are calculated by dividing net income by the weighted average

Dilutive potential shares have arisen under the Management Share Option Plan of adidas AG (MSOP), which was implemented in 1999, and the convertible bond issued in October 2003 as the required conversion criteria were fulfilled at the balance sheet date.

### Earnings Per Share

Diluted earnings per share [6] 0.60 0.67
Weighted average number of shares for diluted earnings per share 219,444,522 219,307,298
Weighted assumed conversion convertible bond
Weighted share options
Weighted average number of shares 203,563,033 203,260,848
Net income used to determine diluted earnings per share (€ in millions)
Interest expense on convertible bond (net of taxes) (6 in millions)
Net income attributable to shareholders (C in millions) 128 144
Basic earnings per share (6)
Weighted average number of shares 203,563,033
Net income attributable to shareholders (€ in millions)
<b>01 2007</b> 01 2006

## 7 » Segmental Reporting

as part of Reebok's own-retail activities from January 1, 2007 onwards GNC business, were transferred from the TaylorMade-adidas Golf segment and are reported in 2006. GNC-related retail outlet operations, which were excluded from the divestiture of the subsequently sold in November 2006, was allocated to the TaylorMade-adidas Golf segment The Greg Norman Collection (GNC) license, which was acquired with the Reebok business and The Reebok segment includes the brands Reebok, Rbk Hockey, CCM Hockey and Rockport.

37-38 of this report. Financial information in accordance with the management approach is presented on pages

## 8 » Subsequent Events

completed by fall 2009. Construction on the new facilities in Spartanburg, South Carolina will begin later this year. distribution centers of the adidas and Reebok brands in the USA, which we expect to be On April 5, 2007, we announced the planned consolidation of the existing footwear and apparel

conditions of approval by external bodies. Depending among other things on the further develand adidas AG as well as assets of Immobilieninvest und Betriebsgesellschaft Herzo-Base be spread over several years. opment of the real estate projects, both the cash inflow and the related impact on earnings will the respective agreements. However, execution of these agreements is subject to the various groups held-for-sale. Selling negotiations were completed on May 4, 2007 with the signing of for the year ending December 31, 2006 and the quarter ending March 31, 2007 as disposal GmbH & Co. KG within the HQ/Consolidation segment were presented in the balance sheet 21, 2006, part of the assets of GEV Grundstücksgesellschaft Herzogenaurach mbH & Co. KG Based on a Memorandum of Understanding signed by the Group's Management on December

We do not expect these events to have a material impact on earnings on an annual basis.

materially going forward. there were no other major Group-specific matters which we expect to influence our business Between the end of the first quarter of 2007 and the publication of this report on May 8, 2007,

Herzogenaurach, May 8, 2007 » The Executive Board of adidas AG

# Segmental Information by Brand € in millions

	1.0	
2007	2006	Change
	***************************************	****************************
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
1,819	1,776	2.4%
859	828	3.8%
47.2%	46.6%	0.6pp
270	279	[3.5%]
14.8%	15.7%	(0.9pp)
	*********************************	
	***************************************	***************************************
524	454	15.3%
193	162	18.9%
36.8%	35.7%	1.1pp
6	17	[67.6%]
1.1%	3.7%	[2.7pp]
	***************************************	
180	201	[10.5%]
79	86	[8.3%]
43,9%	42.9%	1.0pp
	2	(128.6%)
(%7.0)	1.2%	[1.6pp]
17	28	[41.1%]
58	31	83.5%
(45)	(51)	[10.9%]
2,538	2,459	3.2%
1,188	1,107	7.3%
46.8%	45.0%	1.8pp
229	248	(7.6%)
9.0%	10.1%	(1.1pp)
	1st Quarter 2007 2007 2007 1,819 859 47.2% 270 14.6% 14.6% 14.6% 1.1% 110 180 79 42.5% 1,188 46.6% 2,238 1,188 46.6% 9,0%	1st Duarrier 2006 2006 11,776 878 46.8% 46.8% 279 115.7% 1162 35.7% 117 3.7% 201 86 42.9% 11.2% 11.2% 11.2% 11.2% 11.2% 11.2% 11.2% 11.07 45.0% 24.69 11.107 45.0%

# Segmental Information by Region € in millions

		Rounding differences may arise in percentages and totals.
3.2	2,459	Total         2,538         2,459         3.2           Net sales         2,538         2,459         3.2
32 32 (0.9)	32	HD/Consolidation Net sales 32 32 (0.9)
157 126 24.7	126	Latin America  Net sales 157 126 24.7
5.7	474	Asia 5.7 5.7 5.7 5.7 5.7 5.7 5.7 5.7 5.7 5.7
[8.0]	759	North America  North America  8 698 759 [8.0]
7,7	1.067	Europe 1,149 1,067 7,7
Change in %	1st Quarter 2006	1st Quarter 1st Quarter Change 2007 2006 in %

FIRST QUARTER REPORT 2007 - adidas Group -

, Management Boards 39 Rule 12g3-2(b) File No. 082-04278

# Management Boards

## **Executive Board**

Herbert Hainer Chairman and CEO

Glenn Bennett Global Operations

Robin J. Stalker Finance

Erich Stamminger adidas Brand President and CEO

## Supervisory Board

Henri Filho Chairman

Dr. Hans Friderichs Deputy Chairman

Fritz Kammerer<sup>11</sup> Deputy Chairman

Sabine Bauer 11

Dr. iur. Manfred Gentz

lgor Landau

Roland Nosko<sup>1)</sup>

Hans Ruprecht\*\*

Willi Schwerdtle

Heidi Thaler-Veh<sup>11</sup>

Christian Tourres

Klaus Weiß"

1) Employee representative

Biographical information on Executive Board members as well as mandates for all members of both the Executive and Supervisory Boards are available in the 2006 annual report and at www.adidas-Group.com.

## FINANCIAL CALENDAR 2007

	_
March 7 »	March 7 > 2006 Full Year Results
*	Analyst and press conferences in Herzogenaurach, Germany
¥	Press release, conference call and webcast
May 8 »	First Quarter 2007 Results
¥	Press release, conference call and webcast
May 10 »	Annual General Meeting in Fürth (Bavaria), Germany
May 11 »	May 11 » Dividend paid (subject to Annual General Meating approval)
August 8 »	First Half 2007 Results
¥	Press release, conference call and webcast
lugust 22 »	Investor Day
×	» Webcast

November 8 >> Nine Months 2007 Results
>> Press release, conference call and webcast

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adidas Group is a member of DAI (German Share Institute), DIRK (German Investor Relations Association) and NIRI (National Investor Relations Institute, USA).

This report is also available in German. For further adidas Group publications, please see our corporate websile.

## Concept and Design

häfelinger+wagner design, Munich

For immediate release MM MY 10 A 10: -4

Herzogenaurach, May 8, 2007

First Quarter 2007 Results:

Group sales grow 9% on a currency-neutral basis
First positive currency-neutral Reebok backlogs
since consolidation within the Group (+3%)
adidas currency-neutral backlogs increase 7% with growth in all regions

- Group gross margin increases 1.8 percentage points to 46.8%
- Net income attributable to shareholders declines 11% in line with expectations
- 2007 outlook reconfirmed, net income growth expected to approach
   15%

#### First quarter adidas Group currency-neutral sales grow 9%

During the first quarter of 2007, Group sales increased 9% on a currency-neutral basis, mainly driven by sales growth in the adidas segment and the inclusion of an additional month in the Reebok segment versus the prior year. Currency-neutral sales grew in all regions except North America, where the development was stable. In euro terms, revenues grew 3% to € 2.538 billion from € 2.459 billion in 2006. On a like-for-like basis, including Reebok's revenues for the full three-month periods and excluding the effect from the disposal of the Greg Norman Collection (GNC) wholesale business, sales increased 4% in currency-neutral terms.

"Our Group has gotten off to a strong start in 2007," commented adidas AG Chairman and CEO Herbert Hainer. "The Reebok integration is beginning to pay off as we realize the first revenue and cost synergies. adidas and TaylorMade-adidas Golf impressed with strong product launches."

#### adidas and Reebok segments drive first quarter top-line growth

The adidas segment set the pace for the Group's organic sales growth in the first quarter of 2007. Currency-neutral adidas revenues increased 7% during the first three months. In the **Reebok** segment, currency-neutral sales increased 22% as in the first quarter of 2007 three months of Reebok's revenues are consolidated versus only February and March in the prior year. On a like-for-like basis, comparing the full three-month periods and excluding the transfer of the NBA and Liverpool licensed businesses to brand adidas, currency-neutral Reebok sales declined by 5%. At **TaylorMade-adidas Golf**, currency-neutral revenues decreased 4%. On a like-for-like basis, excluding prior year GNC sales, however, sales increased 5%. Currency translation effects negatively impacted sales at all brands in euro terms. **adidas** sales in euro terms increased 2% to € 1.819 billion in the first quarter

	2007	2006	Change y-o-y in euro terms	Change y-o-y currency- neutral
	€ in millions	€ in millions	in %	in %
adidas	1,819	1,776	2	7
Reebok <sup>1</sup>	524	454	15	22
TaylorMade-adidas Golf <sup>2</sup>	180	201	(10)	(4)
HQ/Consolidation	17	28	(41)	(37)
Total	2,538	2,459	3	9

Q1 net sales growth by segment

#### Sales increase strongly in nearly all regions

adidas Group sales grew strongly in all regions except North America where sales were stable. This growth was driven by strong operational developments at brand adidas as well as the consolidation of three months of Reebok's revenues in the first quarter of 2007 versus only February and March in the prior year. First quarter adidas Group sales in **Europe** grew 10% on a currency-neutral basis. In **North America**, Group sales were stable on a currency-neutral basis. Sales for the adidas Group in **Asia** and **Latin America** increased 13% and 36% respectively on a currency-neutral basis in the first quarter of 2007. Currency translation effects negatively impacted reported sales in all regions. Sales in **Europe** increased 8% in euro terms to € 1.149 billion in 2007 from € 1.067 billion in 2006. Sales in **North America** decreased 8% to € 698 million in 2007 from € 759 million in the prior year. In euro terms, revenues in **Asia** grew 6% to € 501 million in 2007 from € 474 million in 2006. Sales in **Latin America** grew 25% to € 157 million in 2007 from € 126 million in the prior year.

<sup>&</sup>lt;sup>1</sup> Reebok first quarter 2006 results only included two months of the three-month period.

<sup>&</sup>lt;sup>2</sup> Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.

	2007	20061	Change y-o-y in euro terms	Change y-o-y currency- neutral
	€ in millions	€ in millions	in %	in %
Еигоре	1,149	1,067	8	10
North America	698	759	(8)	0
Asia	501	474	6	13
Latin America	157	126	25	36
Total <sup>2</sup>	2,538	2,459	3	9

Q1 net sales growth by region

<sup>2</sup> Including HQ/Consolidation.

#### Group gross margin increases by 1.8 percentage points

The gross margin of the adidas Group increased by 1.8 percentage points to 46.8% in the first quarter of 2007 (2006: 45.0%), driven by improvements in all segments. This mainly reflects the non-recurrence of negative impacts from purchase price allocation in the Reebok segment in an amount of € 22 million, positive impacts from increased own-retail activities at brand adidas as well as the first cost synergies in the sourcing of both adidas and Reebok products. This more than offset negative gross margin impacts at Reebok due to the inclusion of an additional month of Reebok results in the first quarter of 2007, as January is traditionally characterized by higher than average clearance activities. An increased gross margin at TaylorMade-adidas Golf also contributed to the Group gross margin increase. As a result of the Group's strong underlying top-line growth and gross margin improvement, gross profit for the adidas Group rose strongly by 7% in the first quarter of 2007 to reach € 1.188 billion versus € 1.107 billion in the prior year.

#### Operating profit declines 8%

The operating margin of the adidas Group declined 1.1 percentage points to 9.0% in the first quarter of 2007 (2006: 10.1%) largely due to the inclusion of an additional month of Reebok results, as January is traditionally characterized by higher than average operating expenses as a percentage of sales, as well as timing effects in the marketing working budget. The operating expense increase more than compensated gross profit improvements. As a result, operating profit for the adidas Group declined 8% in the first quarter of 2007 to reach € 229 million versus € 248 million in 2006.

#### Income before taxes decreases by 13%

Income before taxes for the adidas Group declined 13% to € 191 million in the first quarter of 2007 from € 220 million in 2006. The decline in the Group operating profit as well as increased net financial expenses contributed to this

<sup>&</sup>lt;sup>1</sup> Including Reebok business segment from February 1, 2006 onwards. Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.

development. Net financial expenses increased 36% to € 38 million from € 28 million in the prior year as a result of lower financial income in 2007 compared to the first quarter of the prior year.

#### Net income attributable to shareholders down 11% in line with expectations

The Group's net income attributable to shareholders declined 11% to  $\[mathbb{e}$  128 million in the first quarter of 2007 from  $\[mathbb{e}$  144 million in 2006 as a result of a decline of the Group's operating profit, increased net financial expenses as well as a slightly higher tax rate, which increased 0.5 percentage points to 32.4% in the first quarter of 2007 from 31.8% in the prior year. The Group's minority interests, however, declined by 78% to  $\[mathbb{e}$  1 million in the first quarter of 2007 from  $\[mathbb{e}$  6 million in the prior year due to the take-over of the adidas joint venture partner in Korea, effective September 1, 2006.

#### Basic and diluted earnings per share decline 11%

In line with the decrease of the Group's net income attributable to shareholders, basic earnings per share declined 11% to  $\in$  0.63 in the first quarter of 2007 versus  $\in$  0.71 in 2006. Diluted earnings per share in the first quarter of 2007 also declined 11% to  $\in$  0.60 from  $\in$  0.67 in the prior year. The dilutive effect mainly results from approximately sixteen million additional potential shares that could be created in relation to the outstanding convertible bond, for which conversion criteria were met for the first time at the end of the fourth quarter of 2004.

#### Working capital progress continues

Group inventories decreased 3% to  $\bigcirc$  1.536 billion at the end of the first quarter of 2007 versus  $\bigcirc$  1.586 billion in 2006. On a currency-neutral basis, inventories increased 3% which is below sales growth expectations for the adidas Group. Group receivables decreased 6% (-1% currency-neutral) to  $\bigcirc$  1.777 billion at the end of the first quarter of 2007 versus  $\bigcirc$  1.898 billion in the prior year, clearly below sales growth in the quarter.

#### Net borrowings reduced by € 432 million

Net borrowings at March 31, 2007 were € 2.519 billion, down 15% or € 432 million versus € 2.952 billion in the prior year. Strong bottom-line profitability and continued tight working capital management were the drivers of this reduction.

#### adidas backlogs grow 7% on a currency-neutral basis

Backlogs for the adidas brand at the end of March 2007 increased 7% versus the prior year on a currency-neutral basis. This represents a significant sequential improvement of 6 percentage points versus the prior quarter, driven by notable increases in Europe and North America. The increase acknowledges the strong product pipeline for the second half of the year. In euro terms, adidas backlogs grew 2%. Footwear backlogs increased 5% in

currency-neutral terms (stable in euros). Mixed development in North America was more than offset by growth in Asia and in Europe's emerging markets. Apparel backlogs grew 12% on a currency-neutral basis (+7% in euros), driven by a solid increase in Europe and double-digit growth in both North America and Asia.

	Footwear		Α	pparel	•	Total <sup>1</sup>	
	in €	currency- neutral	in €	currency- neutral	in €	currency- neutral	
Europe	0	2	6	7	2	4	
North America	[14]	[6]	2	12	[7]	2	
Asia	14	22	10	18	10	18	
Total	(0)	5	7	12	2	7	

Year-over-year development adidas order backlogs by product category and region as at March 31, 2007

### Reebok backlog development positive for first time since consolidation within the Group

Backlogs for the Reebok brand at the end of the first quarter increased 3% versus the prior year on a currency-neutral basis, showing the first positive quarter-end development since the consolidation of the business within the adidas Group. In euro terms, this equates to a decline of 3%. Footwear backlogs declined 9% in currency-neutral terms (–14% in euros), mainly due to decreases in North America and Europe. Apparel backlogs grew by 16% on a currency-neutral basis (+9% in euros), driven by strong growth in North America and Asia.

	Fo	otwear	Α	pparel		rotal¹
	in €	currency- neutral	in €	currency- neutral	in €	currency- neutral
Europe	[7]	[6]	2	3	[1]	0
North America	(21)	(13)	7	18	[8]	1
Total	[14]	(9)	9	16	(3)	3

Year-over-year development Reebok order backlogs by product category and region as at March 31, 2007

#### 2007 outlook reconfirmed

Based on the solid performance in the first quarter, Group revenues for the full year are projected to grow at mid-single-digit rates in 2007. Growth in the remaining quarters will be weighted towards the second half as the positive effects of the 2006 FIFA World Cup™ will not be repeated in the second quarter of 2007. Sales at brand adidas are expected to increase at a mid-single-digit rate on a currency-neutral basis in 2007. Revenues at Reebok are forecasted to improve at low-single digit rates compared to the prior year. Currency-neutral TaylorMade-adidas Golf sales will grow at mid-single-digit

<sup>&</sup>lt;sup>1</sup> Includes hardware backlogs.

<sup>&</sup>lt;sup>1</sup> Includes hardware backlogs.

rates on a like-for-like basis. The Group gross margin is expected to be in the range of between 45 and 47%, driven by underlying improvements in all three brand segments and the non-recurrence of a € 76 million non-cash accounting charge related to purchase price allocation, which negatively impacted the Reebok gross margin in 2006. The Group's operating margin is forecasted to be around 9%, which will be modestly higher than in 2006. Gross margin improvements at all brands will drive this development, largely offset by higher operating expenses at Reebok, TaylorMade-adidas Golf and within HQ/Consolidation. Net income attributable to shareholders for the adidas Group is expected to grow at a double-digit rate, approaching 15%.

Herbert Hainer stated: "The positive Reebok backlog development is encouraging as we begin to make progress on the revitalization of the brand. We still have a way to go, and will maintain discipline and focus to ensure we bring about sustainable and long-term profitable growth at Reebok. For the Group, we are on track and ready to drive strong top-and bottom-line growth in 2007 despite the lack of major sport events."

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Please visit our corporate website: www.adidas-Group.com

### adidas Group Consolidated Income Statement (IFRS)

€ in millions	1st Quarter 2007	1st Quarter 2006	Change
Net sales	2,538	2,459	3.2 %
Cost of sales	1,350	1,352	(0.1) %
Gross profit	1,188	1,107	7.3 %
(% of net sales)	46.8%	45.0%	1.8 PP
Royalty and commission income	23	15	49.3 %
Other operating income and expenses	982	874	12.3 %
(% of net sales)	38.7%	35.6%	3.1 PP
Operating profit	229	248	[7.6] %
(% of net sales)	9.0%	10.1%	(1.1) PP
Financial income	7	21	(66.8) %
Financial expenses	45	49	(9.0) <b>%</b>
Income before taxes	191	220	(13.1) %
(% of net sales)	7.5%	9.0%	(1.4) PP
Income taxes	62	70	(11.6) %
(% of income before taxes)	32.4%	31.8%	0.5 PP
Net income	129	150	(13.8) %
(% of net sales)	5.1%	6.1%	(1.0) PP
Net income attributable to shareholders	128	144	(10.9) %
(% of net sales)	5.0%	5.8%	(0.8) PP
Net income attributable to minority interests	1	6	(78.5) %
Basic earnings per share (in €) <sup>11</sup>	0.63	0.71	(11.0) %
Diluted earnings per share (in €) <sup>1)</sup>	0.60	0.67	(10.7) %

#### **Net Sales**

€ in millions	1st Quarter 2007	1st Quarter 2006	Change
adidas	1,819	1,776	2.4 %
Reebok <sup>2l</sup>	524	454	15.3 %
TaylorMade-adidas Golf <sup>3)</sup>	180	201	(10.5) %
Europe	1,149	1,067	7.7 %
North America	698	759	(8.0) %
Asia	501	474	5.7 %
Latin America	157	126	24.7 %

Rounding differences may arise in percentages and totals.

<sup>&</sup>lt;sup>1)</sup>Figures adjusted for 1:4 share split conducted on June 6, 2006.

<sup>&</sup>lt;sup>2)</sup> Reebok first quarter 2006 results only included two months of the three-month period.

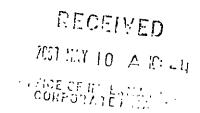
<sup>&</sup>lt;sup>3]</sup> Including Greg Norman apparel business from February 1, 2006 to November 30, 2006.

#### adidas Group Consolidated Balance Sheet (IFRS)

€ in millions	Mar. 31 2007	Mar. 31 2006	Change	Dec. 31 2006
Cash and cash equivalents	257	268	(4.1)%	311
Short-term financial assets	23	20	12.7%	36
Accounts receivable	1,777	1,898	[6.4]%	1,415
Inventories	1,536	1,586	[3.2]%	1,607
Income tax receivables	71	43	66.8%	84
Other current assets	468	548	(14.5)%	413
Assets classified as held for sale	59	_	-	59
Total current assets	4,191	4,363	(4.0%)	3,925
Property, plant and equipment, net	672	676	{0.5 %	689
Goodwill, net	1,507	1,570	(4.0)%	1,516
Trademarks, net	1,438	1,577	(8.9)%	1,454
Other intangible assets, net	214	274	(21.7)%	223
Long-term financial assets	108	120	(10.0)%	106
Deferred tax assets	356	526	[32.3]%	332
Other non-current assets	141	169	[16.5]%	134
Total non-current assets	4,436	4,912	(9.7%)	4,454
Total assets	8,627	9,275	(7.0%)	8,379
Accounts payable	636	765	[16,9]%	752
Income taxes	300	362	[17.0]%	283
Accrued liabilities and provisions	915	897	2.0%	921
Other current liabilities	256	248	3.2%	232
Liabilities classified as held for sale	5		-	4
Total current liabilities	2,112	2,272	[7.1%]	2,192
Long-term borrowings	2,799	3,240	[13.6]%	2,578
Pensions and similar obligations	138	150	[7.7]%	134
Deferred tax liabilities	521	701	[25.7]%	522
Non-current accrued liabilities and provisions	71	68	4.3%	74
Other non-current liabilities	46	28	62.6%	43
Total non-current liabilities	3,575	4,187	(14.6%)	3,351
Share capital	204	130	56.5%	204
Reserves	403	645	(37.4)%	425
Retained earnings	2,324	1,999	16.3%	2,199
Shareholders' equity	2,931	2,774	5.7%	2,828
Minority interests	9	42	(78.6)%	8
Total equity	2,940	2,816	4.4%	2,836
Total liabilities and equity	8,627	9,275	(7.0%)	8,379
Additional balance sheet information				
Operating working capital	2,677	2,719	[1.6]%	2,270
Working capital	2,078	2,090	(0.6)%	1,733
Net total borrowings	2,519	2,952	[14.6]%	2,231
Financial leverage	86.0%	106.4%	(20.5) PP	78,9%

Rounding differences may arise in percentages and totals.





#### For immediate release

April 12, 2007

#### Professor Willi Erdmann appointed Chairman for arbitration proceedings

**Herzogenaurach** - The arbitrators appointed by adidas and the German Football Association (DFB) have chosen Prof. Dr. Willi Erdmann, a former Presiding Judge at the German Federal Court of Justice (Bundesgerichtshof) as Chairman for the arbitration proceedings relating to the extension of their equipment agreement.

Until July 2002, the 69-year-old honorary professor was Presiding Judge of the First Senate responsible for copyright law, publishing law, protection of industrial property law (in particular competition and trademark law), shipping, warehousing and freight law at the Federal Court of Justice in Karlsruhe. In addition to serving as a judge at the Federal Court of Justice for more than twenty years – as Presiding Judge of the Senate from 1996 to 2002 – he has distinguished himself through academic publications relating to copyright and trademark law. He is an honorary professor at the University of Osnabrück, where he teaches copyright, competition and trademark law.

Professor Erdmann completes the arbitration panel, which also includes the two university professors appointed by the parties, Harm Peter Westermann (69) of the University of Tübingen for the DFB and Peter W. Heermann (45) of the University of Bayreuth for adidas. Like his two assessors, Professor Erdmann has extensive experience in arbitration proceedings. Both parties have agreed to maintain confidentiality with respect to further details of the proceedings.

#### \*\*\*

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Please visit our corporate website: www.adidas-Group.com



#### For immediate release

April 5, 2007

### adidas Group Announces Consolidation of adidas and Reebok brands' U.S. Apparel and Footwear Distribution Centers into New U.S. Location by Fall 2009

Consolidation will strengthen operational efficiencies, including improved shipping times, increased service capabilities

Canton, Massachusetts – The adidas Group announces it will consolidate the adidas brand's apparel distribution center in Hebron, Kentucky, its footwear distribution center in Spartanburg, South Carolina and the Reebok brand's apparel distribution center in Memphis, Tennessee, and its footwear distribution centers in Stoughton and Norwood, Massachusetts, into new facilities in Spartanburg, South Carolina, by fall 2009. The decision to develop an integrated distribution network will strengthen the Group's competitive position, as well as contribute to the synergies created by the integration of adidas and Reebok.

The facilities in Memphis and Hebron are expected to remain in operation until the fall of 2008. The facilities in Stoughton, Norwood and Spartanburg are expected to remain in operation until the fall of 2009.

U.S. distribution centers that are not affected by the consolidation include: Reebok's Sports Licensed Division facilities in Mattapoisett, Massachusetts, Indiana and Cedar Rapids, Iowa, the Rockport Company facility in Lancaster, Massachusetts, and the Taylor Made-adidas Golf facility in Carlsbad, California.

"Maintaining separate distribution systems for adidas and Reebok apparel and footwear in different parts of the United States is not an efficient way of effectively managing this critical aspect of our business," said Lars Soerensen, Senior Vice President, Global Logistics for the adidas Group.

The consolidation will affect approximately 375 adidas and Reebok brand employees at apparel distribution facilities in Memphis and Hebron and at footwear distribution facilities in Stoughton and Norwood. adidas employees currently in Spartanburg will move to the new site a few miles away.

"One of our top priorities is to ensure that all of the affected employees are treated fairly," said Liam Devoy, Head of Global Warehousing for the adidas Group. "In addition to providing ample advance notice to the employees, we are offering severance packages and job transition assistance. Opportunities in the new facilities will also be available."

Construction on the state-of-the-art facilities in Spartanburg will begin shortly. The company plans to build a footwear facility measuring approximately 1.1 million square feet and an apparel facility measuring approximately 800,000 square feet.

#### About the adidas Group

The adidas Group is one of the global leaders within the sporting goods industry, offering a broad range of products around three core segments adidas, Reebok and TaylorMadeadidas Golf. Headquartered in Herzogenaurach, Germany, the Group has more than 26,000 employees and sales of over €10 billion.

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#### Contacts:

#### Media Relations

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Please visit our corporate website: www.adidas-Group.com



May 12, 2006

Announcement on the distribution of a dividend

print page

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### Annual Document according to § 10 section 1 WpPG TO MY 10 A 10: 24

In the event that an internet link or path given below is not accessible or not functioning, we can provide you with the information in printed form free of charge. Please contact Legal Global Corporate, phone: +49 (0)9132-844917.

Herzogenaurach, April 2007 adidas AG Ad-hoc Release according to § 15 WpHG (German Securities Trading Act) November 9, 2006 PDF >> "adidas Group adjusts net income guidance for 2007" » at www.adidas-Group.com/en/News/adhoc news Directors' Dealings Notifications according to § 15a WpHG PDF >> Transactions on April 12, May 15, May 18 and June 14, 2006 » at www.adidas-Group.com/en/corporate\_governance/ directors\_dealings/directors\_dealings.asp Financial Information March 2, 2006 PDF >> Annual Report for the fiscal year 2005 with consolidated financial statements and Group management report » at www.adidas-Group.com/en/investor/reports May 9, 2006 PDF >> First Quarter Report as at March 31, 2006 » at www.adidas-Group.com/en/investor/reports/ quarterlyreports/default.asp August 9, 2006 PDF >> First Half Year Report as at June 30, 2006 » at www.adidas-Group.com/en/investor/reports/ quarterlyreports/default.asp November 9, 2006 PDF >> Nine Months Report as at September 30, 2006 at www.adidas-Group.com/en/investor/reports/ quarterlyreports/default.asp March 2, 2006 HTML >> Financial Calendar for the fiscal year 2006 » at www.adidas-Group.com/en/investor/events/ financialcalendar/default.asp » Annual Report for the fiscal year 2005 (see above), page 175 Information relating to the Annual General Meeting PDF >> March 13, 2006 Invitation to the Annual General Meeting of adidas-Salomon AG on May 11, 2006 » Frankfurter Allgemeine Zeitung, pages 21-23 » Electronic Federal Gazette (E-Bundesanzeiger)

PDF >>

- » Frankfurter Allgemeine Zeitung, page 20
- » Electronic Federal Gazette (E-Bundesanzeiger)

#### Notifications according to German Securities Exchange Laws

June 1, 2006

PDF >>

Notification on the re-classification of the share capital through share split in a ratio of 1:4 as well as on the change of the stock exchange listing (IN GERMAN ONLY)

- » Frankfurter Allgemeine Zeitung, page 27
- » Electronic Federal Gazette (E-Bundesanzeiger)

June\_1, 2006

PDF >>

Note to the bond holders of the 2.5% bearer bonds 2003/2018 issued by adidas International Finance B.V., Amsterdam, Netherlands (IN GERMAN ONLY)

- » Frankfurter Allgemeine Zeitung, page 27
- » Electronic Federal Gazette (E-Bundesanzeiger)

adidas AG - This Page was printed on 08/05/2007, 07:17:38

URL:/en/corporate\_governance/annual\_document/default.asp

euro adhoc: adidas AG / Release of a voting rights announcement according to article 26, section 1 WpHG (Securities Trading Act) with the aim of a Europe-wide distribution

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Notification of voting rights transmitted by euro adhoc. The issuer is responsible for the content of this announcement.

Person/company obliged to make the notification:

Name: AMVESCAP PLC

Place: London

State: Great Britain

Company data:

Name: adidas AG

Address: Adi-Dassler-Str. 1, 91074 Herzogenaurach

Place: Herzogenaurach State: Deutschland

20.03.2007

On March 20 and March 21, 2007, INVESCO Asset Management Deutschland GmbH, Frankfurt/Main, Germany, sent us the following notifications pursuant to section 21 paragraph 1 sentence 1 WpHG (German Securities Trading Act) in the name and on behalf of its parent company AMVESCAP PLC (London, Great Britain) as well as AMVESCAP PLC's four subsidiaries AVZ CALLCO INC. (Halifax, Canada), AMVESCAP Inc. (Toronto, Canada), AIM CANADA HOLDINGS INC. (Toronto, Canada) and AIM Funds Management Inc. (Toronto, Canada):

#### AMVESCAP PLC:

"We hereby give notice, pursuant to sec. 21 para. 1 sent. 1 WpHG that on March 13th 2007 the voting interest of AMVESCAP PLC in adidas AG exceeded the threshold of 5% and amounts to 5,087% (10.356.271 voting rights) on this day.

5,087% of these voting rights (10.356.271 shares) are attributable to AMVESCAP PLC, according to section 22 para. 1 sent. 1 no. 6 WpHG in connection with sent. 2 and 3 WpHG. The chain of controlled undertakings through which the voting rights are held is: 5,0739% (10.328.700 shares) AVZ CALLCO INC., AMVESCAP Inc., AIM Canada Holdings Inc. and AIM Fund Management Inc. The remaining 0,0131% of voting rights (27.571 shares) are held by other subsidiaries of AMVESCAP PLC."

#### AVZ CALLCO INC.:

"We hereby give notice, pursuant to sec. 21 para. 1 sent. 1 WpHG that on March 13th 2007 the voting interest of AVZ CALLCO INC. in adidas AG exceeded the threshold of 5% and amounts to 5,0739% (10.328.700 voting rights) on this day.

5,0739% of these voting rights (10.328.700 shares) are attributable to AVZ CALLCO INC., according to section 22 para. 1 sent. 1 no. 6 WpHG in connection with sent. 2 and 3 WpHG. The chain of controlled undertakings through which the voting rights are held is: AMVESCAP Inc., AIM Canada Holdings Inc. and AIM Fund Management Inc."

#### AMVESCAP Inc.:

"We hereby give notice, pursuant to sec. 21 para. 1 sent. 1 WpHG that on March 13th 2007 the voting interest of AMVESCAP Inc. in adidas AG exceeded the threshold of 5% and amounts to 5,0739% (10.328.700 voting rights) on this day.

5,0739% of these voting rights (10.328.700 shares) are attributable to AMVESCAP Inc., according to section 22 para. 1 sent. 1 no. 6 WpHG in connection with sent. 2 and 3 WpHG. The chain of controlled undertakings through which the voting rights are held is: AIM Canada Holdings Inc. and AIM Fund Management Inc."

#### AIM CANADA HOLDINGS INC .:

"We hereby give notice, pursuant to sec. 21 para. 1 sent. 1 WpHG that on March 13th 2007 the voting interest of AIM CANADA HOLDINGS INC. in adidas AG exceeded the threshold of 5% and amounts to 5,0739% (10.328.700 voting rights) on this day.

5,0739% of these voting rights (10.328.700 shares) are attributable to AIM CANADA HOLDINGS INC., according to section 22 para. 1 sent. 1 no. 6 WpHG in connection with sent. 2 and 3 WpHG through its subsidiary AIM Fund Management Inc."

#### AIM Funds Management Inc.:

"We hereby give notice, pursuant to sec. 21 para. 1 sent. 1 WpHG that on March 13th 2007 the voting interest of AIM Funds Management Inc. in adidas AG exceeded the threshold of 5% and amounts to 5,0739% (10.328.700 voting rights) on this day.

5,0739% of these voting rights (10.328.700 shares) are attributable to AIM Funds Management Inc, according to section 22 para. 1 sent. 1 no. 6 WpHG."

adidas AG

The Executive Board

emitter: adidas AG

Adi-Dassler-Str. 1

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FAX: +49 (0)9132 84-2241

mail: investor.relations@adidas.de

WWW: http://www.adidas-group.de

ISIN: DE0005003404, A0DMK03

indexes: DAX, HDAX, Prime All Share, CDAX

stockmarkets: regulated dealing/prime standard: Frankfurter Wertpapierbörse,

free trade: Börse Berlin-Bremen, Hamburger Wertpapierbörse, Baden-Württembergische Wertpapierbörse, Börse Düsseldorf,

Niedersächsische Börse zu Hannover, Bayerische Börse

sector: Recreational & Sports goods

language: English

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Notification of voting rights transmitted by euro adhoc. The issuer is responsible for the content of this announcement.

#### Person/company obliged to make the notification:

Name: Michael Ashley State: United Kingdom

#### Company data:

Name: adidas AG

Address: Adi-Dassler-Str. 1, 91074 Herzogenaurach

Place: Herzogenaurach State: Deutschland

26.03.2007

On March 23, 2007, Kaupthing Singer & Friedlander Group Plc, London, UK, sent us the following notification pursuant to section 21 paragraph 1 sentence 1 WpHG (German Securities Trading Act) in the name and on behalf of its client MR. MICHAEL ASLEY (London, United Kingdom):

"On behalf of our client Mr Michael Ashley we hereby notify you pursuant to Section 21 para. 1 WpHG that, on 16 March 2007, the voting rights of Mr Michael Ashley' in adidas AG have exceeded the threshold of 3% and amount to 3.14% (6,395,167 voting rights) as at this date

All of these voting rights are attributed to Mr Michael Ashley pursuant to Section 22 para. 1 sentence 1 no. 2 WpHG."

#### adidas AG

The Executive Board

adidas AG emitter:

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mail: investor.relations@adidas.de www: http://www.adidas-group.de

ISIN: DE0005003404, A0DMK03

DAX, HDAX, Prime All Share, CDAX indexes:

stockmarkets: regulated dealing/prime standard: Frankfurter Wertpapierbörse, free trade: Börse Berlin-Bremen, Hamburger Wertpapierbörse, Baden-Württembergische Wertpapierbörse, Börse Düsseldorf,

Niedersächsische Börse zu Hannover, Bayerische Börse

sector: Recreational & Sports goods

language: English

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Notification of voting rights transmitted by euro adhoc. The issuer is responsible for the content of this announcement.

Person/company obliged to make the notification: \_\_\_\_\_

Name: UBS AG Place: 8098 Zurich State: Switzerland

Company data:

Name: adidas AG

Address: Adi-Dassler-Str. 1, 91074 Herzogenaurach

Place: Herzogenaurach State: Deutschland

02.05.2007

On April 30, 2007, UBS AG, Zurich, Switzerland, sent us the following notification of voting rights pursuant to article 21 section 1 WpHG (German Securities Trading Act):

"Hiermit teilen wir Ihnen gemäss § 21 Abs. 1 WpHG mit, dass unser Stimmrechtsanteil an der adidas AG (ISIN DE0005003404), Adi-Dassler-Strasse 1-2, 91074 Herzogenaurach am 24. April 2007 die Schwelle von 3% überschritten hat und nun 3.12% (6'343'681 Stimmrechtsaktien) beträgt.

Davon sind 0.06% (123'358 Stimmrechtsaktien) der Stimmrechte nach § 22 Absatz 1 Satz 1 Nr. 1 WpHG der UBS AG zuzurechnen."

English convenience translation of the original German notification: "We herewith inform you pursuant to article 21 section 1 WpHG that the percentage of our voting rights in adidas AG (ISIN DE0005003404), Adi-Dassler-Strasse 1-2, 91074 Herzogenaurach, exceeded the threshold of 3% on April 24, 2007 and now amounts to 3.12% (6'343'681 shares with voting rights).

0.06% (123'358 shares with voting rights) of these voting rights are to be attributed to UBS AG pursuant to article 22 section 1 sentence 1 no. 1 WpHG."

Herzogenaurach, May 2, 2007

adidas AG

The Executive Board

emitter: adidas AG

> Adi-Dassler-Str. 1 D-91074 Herzogenaurach

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mail: investor.relations@adidas-Group.com
WWW: http://www.adidas-Group.com
sector: Recreational & Sports goods
ISIN: DE0005003404, A0DMK03

indexes: DAX, HDAX, Prime All Share, CDAX

stockmarkets: regulated dealing/prime standard: Frankfurter Wertpapierbörse,

free trade: Börse Berlin-Bremen, Hamburger Wertpapierbörse, Baden-Württembergische Wertpapierbörse, Börse Düsseldorf,

Niedersächsische Börse zu Hannover, Bayerische Börse

language: English

card adnoc, dardas no , nercase of a vocing rights announcement according article 26, section 1 WpHG (Securities Trading Act) with the aim of a Europe-wide distribution

\_\_\_\_\_

Notification of voting rights transmitted by euro adhoc. The issuer is responsible for the content of this announcement.

Person/company obliged to make the notification:

\_\_\_\_\_

Name: UBS AG Place: 8098 Zurich State: Switzerland

Company data: -----

Name: adidas AG

Address: Adi-Dassler-Str. 1, 91074 Herzogenaurach

Place: Herzogenaurach State: Deutschland

04.05.2007

On May 4, 2007, UBS AG, Zurich, Switzerland, sent us the following notification of voting rights pursuant to article 21 section 1 WpHG (German Securities Trading Act):

"Hiermit teilen wir Ihnen gemäss § 21 Abs. 1 WpHG mit, dass unser Stimmrechtsanteil an der adidas AG (ISIN DE0005003404), Adi-Dassler-Strasse 1-2, 91074 Herzogenaurach am 27. April 2007 die Schwelle von 3% unterschritten hat und nun 2.09% (4'245'811 Stimmrechtsaktien) beträgt.

Davon sind 0.06% (123'703 Stimmrechtsaktien) der Stimmrechte nach § 22 Absatz 1 Satz 1 Nr. 1 WpHG der UBS AG zuzurechnen."

English convenience translation of the original German notification: "We herewith inform you pursuant to article 21 section 1 WpHG that the percentage of our voting rights in adidas AG (ISIN DE0005003404), Adi-Dassler-Strasse 1-2, 91074 Herzogenaurach, fell below the threshold of 3% on April 27, 2007 and now amounts to 2.09% (4'245'811 shares with voting rights).

0.06% (123'703 shares with voting rights) of these voting rights are to be attributed to UBS AG pursuant to article 22 section 1 sentence 1 no. 1 WpHG."

Herzogenaurach, May 4, 2007

adidas AG

The Executive Board

emitter: adidas AG

> Adi-Dassler-Str. 1 D-91074 Herzogenaurach

phone: +49 (0)9132 84-2920 +49 (0)9132 84-3127 FAX:

mail: investor.relations@adidas-Group.com

http://www.adidas-Group.com sector: Recreational & Sports goods ISIN: DE0005003404, A0DMK03

indexes: DAX, HDAX, Prime All Share, CDAX

stockmarkets: regulated dealing/prime standard: Frankfurter Wertpapierbörse,

free trade: Börse Berlin-Bremen, Hamburger Wertpapierbörse, Baden-Württembergische Wertpapierbörse, Börse Düsseldorf,

Niedersächsische Börse zu Hannover, Bayerische Börse

language: English

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Tip announcement for financial statements transmitted by euro adhoc. The issuer is responsible for the content of this announcement.

#### The financial statement is available:

in the internet at: http://www.adidas-group.com/en/investor/\_downloads/pdf/quarterly in the internet on: 08.05.2007

additional statements: The First Quarter 2007 report will be published online on May 8,

emitter:

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WWW: sector:

http://www.adidas-Group.com Recreational & Sports goods

ISIN:

DE0005003404, A0DMK03

indexes: DAX, HDAX, Prime All Share, CDAX

stockmarkets: regulated dealing/prime standard: Frankfurter Wertpapierbörse, free trade: Börse Berlin-Bremen, Hamburger Wertpapierbörse, Baden-Württembergische Wertpapierbörse, Börse Düsseldorf,

Niedersächsische Börse zu Hannover, Bayerische Börse

language:

English

#### **Directors' Dealings**

Notifications concerning transactions by persons performing managerial responsibilities pursuant to § 15a of the WpHG

Due to the amendment of § 15a of the German Securities Trading Act (Wertpapierhandelsgesetz - WpHG), which came into effect on October 30, 2004, members of a company's Executive Board and Supervisory Board as well as persons performing managerial responsibilities with such company are obligated to formally notify the company and the German Financial Supervisory Authority (Bundesanstalt für Finanzdienstleistungsaufsicht - BaFin) of purchase or sale transactions with such company's securities if the total value of the transactions concluded within one year exceeds 5,000 euros. Subject to the reporting obligation are furthermore such person's spouse, registered partner, dependent children and any other relative who has lived in the same household for at least one year at the time of the conclusion of the transaction.

Pursuant to § 15a section 2 WpHG, adidas AG is obligated to publish at least the following information:

- Type of transaction: purchase or sale
- · Name and position of the person required to report
- · Name of the security or right
- Date and place of the transaction
- Price, number of items and nominal value of the securities or rights
- · Transaction volume

Listed below are transactions in 2007 with shares of adidas AG / ISIN DE0005003404

Issuer: adidas AG Adi-Dassler-Platz 1-2 91074 Herzogenaurach Germany

Place/Date	Name	Position	Type of transaction	No. of items	Share price (in €)	Transaction volume (in €)
04/17/2007 Frankfurt/M.	Christian Tourres, Lungern, Switzerland	Supervisory Board member	Sale	80,000	45.10558	3,608,446.40
04/11/2007 Frankfurt/M.	Christian Tourres, Lungern, Switzerland	Supervisory Board member	Sale	80,000	43.00	3,440,000

Transactions in 2006 >> >> Transactions in 2005 >> >>

Last update: April 18, 2007

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URL:/en/corporate\_governance/directors\_dealings/directors\_dealings.asp

